

S T A N D R E W ' S C A T H E D R A L

ANNUAL REPORT 2018

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NOTICE FOR AGM

29TH April 2018, 1.30pm @ CNS

Notice is hereby given that the Annual General Meeting of the Parish of St Andrew's Cathedral will be held on Sunday, 29th April 2018 at 1.30pm in the Cathedral New Sanctuary (CNS).

This AGM will also elect the **People's Warden and 12 members of Parochial Church Council.**

AGENDA

1. Opening Prayer
2. To receive the Electoral Roll
3. To receive the nomination of the Vicar's Warden
4. To elect:
 - 4.1 The People's Warden
 - 4.2 12 members of Parochial Church Council
5. Confirmation of Minutes of the Annual General Meeting held on 23rd April 2017
6. Matters arising therefrom
7. To receive the reports of:-
 - 7.1 The Vicar
 - 7.2 The Vicar's Warden
 - 7.3 The People's Warden
 - 7.4 The Honorary Secretary
 - 7.5 The Honorary Treasurer
8. To consider and adopt the audited statement of accounts for the year ended 31st December 2017
9. To consider and adopt the budget for the year 2018
10. To receive reports from Cathedral Ministries
11. To announce the results of the elections
12. To appoint the auditor
13. Date of next AGM
14. Any Other Business written notice of which is to be given to the Honorary Secretary not later than seven (7) days before the date of the Annual General Meeting

- Dr Stanley Lai
Honorary Secretary

MINUTES

ANNUAL GENERAL MEETING 2017

ST ANDREW'S CATHEDRAL, SINGAPORE

Minutes of the Annual General Meeting
held on Sunday, 23rd April 2017, 1.30pm
in the Prayer Halls.

PRESENT:

The Revd Canon Terry Wong	<i>Vicar/Chairman</i>
Mr Keith Chua	<i>Vicar's Warden</i>
A/Prof Joseph Thambiah	<i>People's Warden</i>
Mr Charles Leong	<i>Hon. Secretary</i>
Mr Chan Kheng Tek	<i>Hon. Treasurer</i>

175 Members on the Electoral Roll and 10 observers

1.0 Opening Prayer

The Chairman, Revd Canon Terry Wong, opened the Meeting with a word of prayer at 1.30pm.

Reflection on Acts 6:

The Chairman shared a reflection on Acts 6. He shared that growth raised challenges, and complaints rose even on trivial matters. If problems are not addressed, the internal problems will result in discord. Healthy churches maintain the balance of dealing with internal problems, and staying focused on the task of taking the gospel to the world. In Acts, the congregation was called together and assigned the task of finding seven qualified men to deal with the problem. The chosen ones were given the authority to deal with the problem so that the Apostles may focus on teaching the word. The appointed leaders must be spiritually mature people in submission to God's Word and committed to prayer. Where there is communal agreement between the leaders and people in dealing with issues, there is growth in numbers and influence.

What is PCC:

PCC stands for Parochial Church Council that is "The Church Council". Its authority comes from the Bishop and PCC members are elected by the church. It is charged with the conduct of the financial affairs of the Cathedral, the care, maintenance, preservation and insurance of the fabric and the legal affairs of the church. PCC is an entity representing the Cathedral and it is chaired by the Vicar.

2.0 Vicar's Address

The Address/Report was presented in a separate sheet and can also be found in Item 7.1.

3.0 Receive the Electoral Roll

A/Prof Joseph Thambiah announced that the total electoral roll members as at 23rd April 2017 stood at 3445 including 178 from Westside Anglican Church. The total membership increased from 6563 to 6759, which represented a growth of 2.99% over the previous year.

(i) Quorum

Mr Charles Leong confirmed that there was a quorum for the Meeting.

4.0 Appointment of Vicar's Warden

The Vicar was pleased to appoint Mr Keith Chua as the Vicar's Warden for the current year.

5.0 Election of People's Warden, 4 Members of Synod Representatives and 12 Members of the Parochial Church Council (PCC)

Mr Charles Leong explained that one nomination was received for the office of People's Warden, four members of Synod Representatives and sixteen members for the PCC. 12 out of the 16 nominees for PCC was to be elected. He proceeded to introduce the candidates standing for election to the AGM. He then explained the election process. He highlighted the requirement for each candidate to garner at least 30% of votes from members voting at the AGM, to be deemed as elected. In reply to questions, Mr Leong said that if today there were less than 30% votes for the People's Warden, PCC will need to co-opt a People's Warden and if one of the Synod members did not obtain 30% votes, we will go with 3 Synod representatives. All the elected Synod representatives will serve in the PCC for a term of three years.

Appreciation:

Mr Charles Leong on behalf of PCC expressed his appreciation for the dedicated and faithful service of Ms Lee Soo Kwan, Ms Angeline Chai and Ms Vivien Chen who have stepped down from serving in the PCC.

Mr Reggy Joseph asked about the inadequate publicity on the nominees for PCC this year as there was no write-up of their profiles inserted in the bulletin and only a couple of posters were put up. Mr Mark Kumar also suggested that it will be helpful to have more information of the candidates, and to make them available in print and online. Vicar replied that the Church Office has taken note of these suggestions and will improve on the publicity next year. There are plans to start the Nomination process earlier next year, and perhaps to arrange a time prior to the AGM for nominees to meet with church members, eg over coffee at the Café.

Mr Tan Ghee Siak observed that the People's Warden had proposed 4 nominees for PCC and asked if candidates standing for election for any position were eligible to nominate others. A/Prof Thambiah replied that the Constitution does not forbid this. He explained that it has been a challenge convincing church members to serve in the PCC and that he saw it as a personal responsibility of the People's Warden to encourage spiritually mature and willing Cathedral members to come forward to serve. Over the years, he had managed to convince a number to stand for elections and they had served the Cathedral well. His intention in helping with nominations or seconding was to encourage members to stand for election.

In response to Mr Loi Heok Gam's enquiry, the Honorary Secretary advised that in the situation of an equality of votes, Chairman shall have a casting vote.

The members were invited to complete the Ballot papers which were then collected for counting.

6.0 Confirmation of Minutes of AGM held on 24th April 2016

The minutes of the Annual General Meeting, held on 24th April 2016, were confirmed on a motion proposed by Ms Arasi Santhana and seconded by Mr Sam Woo.

6.1 Matters arising from the Minutes of AGM of 24th April 2016

(i) Ponding Problem

Mr Tony Lim asked if there is any plan to resolve the ponding issue along the 2 driveways at the 2 exits. He was concerned that the ponding problem may lead to sudden flashfloods. Mr Keith Chua acknowledged the ponding problem. He advised that as indicated in the 2016 AGM Minutes, in paragraph 8(ii), there is an immediate solution in place to the ponding problem - the 2 sumps at the roads towards the 2 exits help to drain the water off during rain. However, given the physical layout of the Cathedral, the ponding problem may still occur after a heavy downpour. He added that there is a plan to level

up the roads at the 2 exits within this year, although this may not fully solve the issue. He proposed to have a meeting after the AGM to discuss further. He welcomed members with viable solutions to the pending issues to bring up their suggestions for consideration. He apologised that to date, he could offer no immediate fool-proof solution. Mr Tony Lim offered to provide help in this matter.

7.1 The Vicar's Address / Report

*God is not man, that he should lie,
or a son of man, that he should change his mind.
Has he said, and will he not do it?
Or has he spoken, and will he not fulfil it?*

-
BALAAM'S SECOND ORACLE TO BALAK IN NUMBERS 23:19

"Looking back, 2016 can be called 'A Year of Change'. It had all happened very quickly and one may wonder how that could be possible. As I reflected on the year past, there has been a move of the Lord and an energy He has given to us to continue an on-going vision. We did not start a new vision. We renewed it. We did not change the software. We merely updated it. This could be one reason why so much could happen in a short time.

The Welcome Centre was already wonderfully located and had in her all the ministry intentions, which continue to be realised with the addition of the new cafe. We already had cell groups for many years, which was 're-Connected' last year. The new eleven:30 Service helps us to continue to do something which we have been doing for many years: starting a new Service to meet the worship and evangelism needs of a section of our community. We closed the 7.30 pm Service because she has seen her better days when it comes to meeting these special needs. Cathedral had run Alpha for many years. We merely sought to renew that vision of an integrated and on-going evangelistic and community-integration ministry. Coming in at the right time, the new Alpha film series also gave this ministry a new start.

Cathedral Biblical Studies? A roaring start indeed but it felt *deja vu*, and reminded us of the good DLT2 years. Rightly so, as the regular and systematic teaching of the Bible should not be 'fashion-ised'. We have made a commitment that this programme should outlast many Vicars!

The Courier was resurrected in Holy Week after a two-year hiatus, with a new 'body' (design). Few questioned the need of a magazine as that was resolved long ago. The weekly bulletin and website were all given a fresh look. Even the idea of a weekly Vicar Writes is not new to Cathedral. We are starting weekday lunchtime talks at the Cafe. Sounds familiar, doesn't it?

The Food Ministry? If you have not noticed, the food served in Cathedral events seems healthier and sometimes 'home-cooked' with love. Is this new? The renovation works at the NT toilets, West House and Nave were of course something we had wanted to do for some time. Minuted for years, they are now actioned.

However, the clergy leadership change is something outside of our control, via retirement or postings. These had a deep impact too as human and friendship bonds are not easily replaceable. "Love deeply but hold lightly" is a helpful mantra. Thankfully, all the new clergy looks familiar: with pairs of eyes, ears, one nose and so on. Homosapiens! In this sense, not much has changed! We can learn to love them (and be loved) all over again. Even our Services, while tweaked and refreshed in parts, remain largely similar.

And so in this AGM, we will reflect on the need for a canopy. Why? To realise more fully the vision of the beautiful ten year old Amphitheatre. And looking further ahead, why do we need more underground spaces? We think of offices, meeting rooms, new worship halls, counselling facilities, heritage displays and so on. Nothing new but more of the same! We also need to connect with our surrounding civic district and we anticipate

new underground links to NAG, the new Funan Centre and so on, extending the east city underground link to the west. Is this 'need to connect' new? Right from the days of old, when Cathedral was fenceless, our grounds were always "porous" and naturally connected to the rest of society (food for thought in regards to the foreigners using our grounds on Sundays). We are seeking to do something underground which we have all along been doing at the surface.

And so, we continue to preach, teach, baptise, confirm, disciple and so on. It never ends and rightly so, till He comes again. There is no end point to church work. Rightly so, in each new season, we do not abandon the calling of the Church but refresh it and renew our commitment to it. We may need to make wineskin changes for the sake of a changing society. But the compass point remains true north in its reference.

As Balaam reminds us, God does not change His mind. What He said, he will do. What He promised, He will fulfil. Let us never cease to thank Him, remember that all good gifts come from the Father (James 1:17), and give glory that is due His name.

I end by giving thanks to all and sundry who have served so well, in ways which were often unnoticed. When we serve with love and humility, the community is always edified (built up).

If 2016 and SG51 has been a good year for the Cathedral, let us give Him the glory and appreciate the commitment put in by everyone."

The Vicar brought the Meeting through his report and asked if there were any responses from the floor thereafter.

Mr Reggy Joseph asked about the purpose and transformation of the Welcome Centre (CWC) and the achievement of Alpha ministry. Mr Reggy also raised concern about the number of members of public (namely people from a certain nationality) on the Cathedral ground on Sundays and the issues that arose from it. The Chairman advised the AGM is not the only time and platform to raise such questions and that church members may approach or email him or PCC members on their concerns.

In response to the purpose of CWC, he explained that even though the CWC was used as an exhibition area during the Diocesan Centenary Celebrations, CWC was never intended to be a heritage centre. The Café is only an addition and extended ministry to the Welcome Centre, and not a replacement. He assured the Meeting that this is just the beginning in the development of the CWC ministry, and after the forming of the new PCC, we will commence plans to improve the way we present to the public the gospel and our heritage, and it will not be confined solely to the physical space in CWC.

In response to Alpha – he clarified that whilst he strongly supported the ministry of Alpha, he does not own it – as with all ministries, it is shared amongst the team. He expressed concern and surprise when church members question about having evangelism in the Church. He was certain that Alpha is not just about food, although the latter provides a platform for people to interact in a more relaxed manner. Participants who accept Christ at the Alpha course will then be encouraged to attend baptism course.

Mr Keith Chua reminded the Meeting about the manner in which questions can be raised in AGMs, and highlighted that some of the questions raised were already communicated and addressed in The Vicar Writes. With regards to some of the changes in the Cathedral, they were made in consultation and agreement by the Cathedral leadership, and not a unilateral decision. Much prayer, discussion and thought have gone into these plans. The decisions made followed careful planning, and complied with the proper processes of governance in Cathedral. While time will reveal if things could have been done in a better way, the decision to proceed with the plans were made collectively by the leadership, with the unified goal to serve the Lord.

The Vicar continued to share concerning the issues of foreigners that come and eat on our grounds on Sundays. This has been deliberated by the PCC for some time. Cathedral is open to the public and the leadership felt that we should not keep them out, but instead allow them to gather at the North Lawn and Amphitheatre. We are aware of the security and cleanliness issues and have since improved the situation through better crowd control. A/Prof Joseph Thambiah challenged the Meeting to see this as an opportunity to reach out and witness to the visitors that gather on our grounds.

Mr Tony Lim, in response to Mr Keith Chua's comments, pointed out that Mr Reggy Joseph was merely responding to what was mentioned in the Vicar's Report, which was made available at the AGM, expressing that his questions raised were therefore valid. Mr Keith Chua clarified that he was not suggesting that AGM was not the time for raising questions. Instead, he was reminding the Meeting that when raising questions, particularly to Vicar, it should be done in a more respectful manner.

Ms Dora Cheok shared her thoughts that Jesus will not be vetting the crowd; instead He would welcome everyone who is coming to the Cathedral either for a cup of coffee or the heritage display. A church is not a private membership club but should be welcoming to all visitors.

Mr Alvin Ho proposed for the Constitution to be made available for people to download from the Cathedral website. He enquired what constituted a quorum for AGM. He requested to have some instructions on how we should engage guests/visitors to our Cathedral services. He highlighted that some services have been closed over the recent years and requested that services that are of lower attendance should not be closed. He also proposed to have a more structured prayer meeting. The Honorary Secretary advised that one-hundred (100) members on the Electoral Roll shall constitute a quorum as stated in the Constitution. Mr Ho's suggestion on making the Constitution available online was noted.

7.2 The Vicar's Warden Report (Page 11 of the AR)

Mr Keith Chua highlighted that there was a slight difference in the AR format this year. Unlike the previous years where it was a joint report, the Vicar's Warden and the People's Warden had separate reports this year. The Vicar's Warden's report comprised of updating the members on the key aspects of the Cathedral building and compound, Cathedral Properties which are assets of the Cathedral and Cathedral Ornament and Plate which are important for our worship. He added that it will be helpful for church members to continue to pray and reflect on our responsibilities and roles as a church in the city, Mother Church in the Diocese of Singapore and our role in the broader Province. He reminded the Meeting about our calling as a church, that we should continue to witness in unity, share resources with the Diocese and the Deaneries, as well as the work of church planting in and outside Singapore.

He expressed gratitude for the opportunity to serve alongside with members of the church in the past year and looked forward to serving the Lord with the church and the new PCC in the coming term.

7.3 The People's Warden Report (Page 12 of the AR)

A/Prof Joseph Thambiah observed that there had been several positive changes and development in the Cathedral over the past 2 years, citing the emphasis and engagement of the youth, the addition of Café as examples. The introduction of the Cathedral Biblical Studies Programme and Alpha provided opportunities for members to be grounded in the Word and share the Word with seekers respectively. He encouraged the senior members to work together with our youth as it is a combined work, to seize the opportunity to witness to others outside the church and also the foreigners who come to our lawns. He reminded us to also present our lives as a living sacrifice to bring the Gospel to the world (Romans 12:1).

7.4 Honorary Treasurer's Report

The report was presented in a separate sheet, which provided a synopsis of the Audited Statement of Accounts for the Year Ended 31st December 2016.

8.0 Audited Statement of Accounts for the Year Ended 31st December 2016

Mr Chan Kheng Tek directed the Meeting through the audited accounts. The total consolidated income for the year ended 31 December 2016 was \$13,034,795 compared with \$10,416,295 in 2015. This was mainly due to a gift of a property from the Estate of a member valued at \$2.1 million as at 31 December 2016. The total income (excluding this property) is still higher by 4.9% which is attributed to increases in pledges/offerings, government subsidies and higher utilisation of Cathedral facilities compared to 2015.

Total expenses have decreased by 8% from \$11,605,980 in 2015 to \$10,677,128 in 2016 through prudent management of Cathedral finances. The decrease in expenses came mainly from:

- Lower Outreach and Mission Fund (OMF) expenses – there was a consolidation of previous COME Fund and Outreach Fund to better manage our giving. OMF expenses for 2016 amounted to \$1,913,771 as compared to \$2,383,182 in 2015
- Reduction in funding support for City Community Services by \$300,000 – they are now self-sufficient through their own funding
- An impairment loss of \$155,942 which did not recur in 2016

The Cathedral's consolidated financial position has strengthened with total accumulated Funds and Reserves of \$25,112,915 as compared to \$22,716,725. Her cash position has also improved to \$15,450,000 (2015:\$14,100,000).

Mr Chan then directed the Meeting to the Financial Report in page 7 of his report:

1. On a consolidated basis, total income for 2016 was \$13m and total expenses was \$10.7m, resulting in a net surplus \$2.35m.
2. Our reserves for upcoming building and development needs continue to be built up.

With the generous gift from members, including the gift of above-mentioned property, we had a net consolidated surplus of \$2.35m and an operating surplus of \$200,000, excluding the property gift. Mr Chan thanked all the members for their generous giving. The individual entities WAC, ACTS, HFA and CDC achieved better than budgeted results and were able to maintain or grow its actual income at the same time reduce expenditure.

The Property Fund achieved a surplus of \$1,619,393 due to a gift of property valued at \$2.1 million and after deducting a giving of \$500,000 to My Saviour's Church. He explained that during the year of 2016, we budgeted to give \$500,000 to My Saviour's Church and another \$500,000 to Church of Christ of Peace in Cambodia. \$500,000 for My Saviour's Church was disbursed in 2016, but the \$500,000 for Church of Christ of Peace, Cambodia (CCOP) was made out in January 2017. He explained that the latter \$500k was not included in 2016 Financial Report.

Mr Eric Lee referred to the Treasurer's Report on page 2 that stated that there was an increase of \$223,000 in staff cost as a result of projected new hires and expected annual increment for existing staff. He enquired if the Church could provide more information at a later date on how much of the \$223,000 is for the projected new hires and how much of it is due for the expected increment for existing staff, and what kind of staff are we projected to hire so as to know what kind of focus and people we are bringing into the church. Mr Reggy Joseph enquired on why we need more staff, and what they will be employed to do. Vicar responded that these questions have been duly noted and we will respond to them in due course.

Mr Reggy Joseph enquired on whether we should be giving to My Saviour's Church and Cambodia when there are church members in Cathedral who require financial help.

Mr Chan advised that this need is not neglected, and is taken care of by the Cathedral Social and Welfare Committee (CSWC). In 2016, \$26,000 was disbursed and we have budgeted for \$30,000 to be used for this purpose in 2017 (in page 65 of the Financial Report). A/ Prof Joseph Thambiah, Chairman for CSWC explained that we have representatives from the various congregations who help to identify members who need financial help. It will be helpful for members to help identify members who are in financial need.

Mr Mark Kumar enquired on the substantial expenses spent for the Cathedral-owned property, in comparison to the rental earned. Mr Chan explained that the five residential properties owned by Cathedral are fairly old properties, thereby requiring a substantial amount of maintenance. In 2016, only one of the properties is leased out. The new Finance and Assets Committee will be reviewing and deciding what to do with these properties.

Mr Mark Kumar enquired on what was being done to utilize the Government grants and subsidies of \$730,760 in page 6, Note 16 of the Financial Report. Mr Chan explained the background and usage guidelines for the Care and Share Fund, which was mainly given by the Government to HFA.

The audited statement of accounts for the year ended 31st December 2016 was accepted upon the proposal by Mr Stanley Lai and seconded by Mr Andrew Goh.

9.0 Budget for 2017

Mr Chan brought the Meeting through the Budget for 2017, which was found in Page 2 of the Treasurer's Report. Budgeted Income for 2017 was \$8,428,500, which was kept at a level similar to 2016. Expenses for 2017 was budgeted at \$8,423,500, an increase 6.7% compared to actual expenses in 2016. He explained that the increase was mainly due to the increase of staff cost, the Biennial Combined Church camp and general operating and maintenance needs of the church.

Budgeted Income for Property Fund 2017 was \$145,000, while Budgeted expenses was \$617,000, resulting in a deficit of \$472,000 (Page 67, Financial Report). He explained that this was mainly due to the disbursement of the \$500,000 to CCOP in January 2017, which was originally budgeted for disbursement in 2016.

The Budget for 2017 was accepted on a motion proposed by Mr David Wong and seconded by Mr Low Chung Guan.

10.0 AGM Reports

The Meeting was directed to the various Ministry Reports contained within the Cathedral Annual Report 2017 (pages 13-43).

10.1 Baptism, Confirmation and Discipleship

This report was noted at page 13 of the Cathedral Annual Report 2017.

10.2 Connect Groups Ministry

This report was noted at page 13 of the Cathedral Annual Report 2017.

10.3 Alpha

This report was noted at page 14 of the Cathedral Annual Report 2017.

10.4 Christian Education

This report was noted at page 15 of the Cathedral Annual Report 2017.

10.5 Child Development Centre

This report was noted at page 16 of the Cathedral Annual Report 2017.

- 10.6 Home for the Aged**
This report was noted at page 17 of the Cathedral Annual Report 2017.
- 10.7 CITY Community Services**
This report was noted at page 18 of the Cathedral Annual Report 2017.
- 10.8 Children and Youth Committee**
This report was noted at page 19 of the Cathedral Annual Report 2017.
- 10.9 Young Adults' Ministry**
This report was noted at page 20 of the Cathedral Annual Report 2017.
- 10.10 Senior Members' Fellowship**
This report was noted at page 21 of the Cathedral Annual Report 2017.
- 10.11 Servers' Guild**
This report was noted at page 22 of the Cathedral Annual Report 2017.
- 10.12 Sidespersons Ministry**
This report was noted at page 22 of the Cathedral Annual Report 2017.
- 10.13 Cathedral Women's Fellowship**
This report was noted at pages 23-24 of the Cathedral Annual Report 2017.
- 10.14 Cathedral Music Ministry**
This report was noted at page 25 of the Cathedral Annual Report 2017.
- 10.15 Prayer Ministry**
This report was noted at page 26 of the Cathedral Annual Report 2017.
- 10.16 Missions Report**
This report was noted at page 27 of the Cathedral Annual Report 2017.
- 10.17 Project Khmer H.O.P.E. (Humanitarian Outreach For Peace on Earth)**
This report was noted at pages 28-29 of the Cathedral Annual Report 2017.
- 10.18 Healthcare Fellowship**
This report was noted at page 30 of the Cathedral Annual Report 2017.
- 10.19 289 Fellowship of the Manger**
This report was noted at page 31 of the Cathedral Annual Report 2017.
- 10.20 Boys' Brigade Girls' Brigade**
This report was noted at page 32 of the Cathedral Annual Report 2017.
- 10.21 Finance and Property Committee**
This report was noted at page 33 of the Cathedral Annual Report 2017.
- 10.22 Personnel Committee**
This report was noted at page 34 of the Cathedral Annual Report 2017.
- 10.23 Cathedral Services**
This report was noted at pages 35-36 of the Cathedral Annual Report 2017.
- 10.24 Hokkien Service**
This report was noted at page 37 of the Cathedral Annual Report 2017.

10.25 Filipino Ministry
This report was noted at page 38 of the Cathedral Annual Report 2017.

10.26 Bahasa Indonesia Ministry
This report was noted at page 38 of the Cathedral Annual Report 2017.

10.27 Myanmar Worship Service
This report was noted at page 39 of the Cathedral Annual Report 2017.

10.28 Acts Centre
This report was noted at page 40 of the Cathedral Annual Report 2017.

10.29 Westside Anglican Church
This report was noted at page 41 of the Cathedral Annual Report 2017.

10.30 Mandarin Congregation
This report was noted at page 42-43 of the Cathedral Annual Report 2017.

11.0 Results of Elections

The People's Warden and all 4 members of Synod Representatives received more than the required 30% of votes from all Electoral Roll members present at the AGM. 12 out of the 16 candidates were elected by the Electoral Roll members present at the AGM.

Vicar thanked and encouraged the non-elected nominees (Mr Gabriel Leng, Mr Phillip Towndrow, Mr Ronald Hee and Mr Reggy Joseph) to consider serving in other roles.

The candidates elected into the following positions were:

11.1 People's Warden

A/Prof Joseph Thambiah

11.2 Four Members of Synod Representatives

Mr Keith Chua, Mr Stanley Lai, Mr Low Chung Guan and A/Prof Joseph Thambiah

11.3 Twelve Members for Parochial Church Council

Mrs Angelica Ariaratnam; Mr Chan Kheng Tek; Ms Karen Chua; Mr Andrew Goh, Ms Samantha Lee, Mr Charles Leong; Ms Sara Liew; Ms Arasi Santhana; Mr Soh Kim Seng, Mr Robin Tan, Mr David Wong and Ms Esther Yee.

12.0 Appointment of Auditor

Mr James Muthiah enquired if Treasurer had the answer on the number of years Baker Tilly TWFLLP ["Baker Tilly"] had served as Auditor for St Andrew's Cathedral. Mr Chan Kheng Tek responded that the Auditor had been appointed for 5 years running. To a question raised by Mr Mark Kumar, Mr Chan replied that it was the same audit partner overseeing the audit for the past 5 years.

Mr Chan highlighted that for the coming term, there will be a change in audit partner, but in view of Cathedral's accounts not being very straight forward, he proposed to retain current audit firm for the coming year.

Baker Tilly TWF LLP was nominated as Auditor on a motion proposed by Mr Stanley Lai and seconded by Mrs Angelica Ariaratnam. The Meeting unanimously agreed to this proposal.

13.0 Any Other Business

13.1 Various questions were raised by members present at the meeting. These are summarized below:

(a) A query was raised whether the Lay Readers List was intentionally left out from the AR. According to page 35 of the report, the highest attendees figure in March 2016 was 3396 compared to the total membership of 6759. The statistics showed that about 3000 people have not been coming to church thus the Lay Readers may assist the Clergy and pastoral staff to visit these members. The Chairman advised that we will include the Lay Reader's list in AR next year.

(b) Another member requested for Holy Communion to be celebrated at the 5.00pm Service every Sunday. The Chairman informed the meeting that this matter should not be discussed at the AGM.

(c) One member queried if "buying and selling" in the Cathedral is permissible in the eyes of the Lord. The Chairman explained that such a discussion should be conducted on another occasion, not during the AGM.

(d) A query was made on whether the Cathedral and the Diocese of Singapore recognised and accepted the LGBT movement. Mr Keith Chua proposed that the Vicar address this issue in his column in the newsletter. He also suggested that the concerned member could also write to the Vicar with his concerns and enquiries.

13.2 Special Thanks

The Vicar recorded his special appreciation to Ms Catherine Goh for her pro bono services to the Café; and to Ms Vivien Chen, for her pro bono services in the management team.

14.0 Date of next Annual General Meeting (AGM)

The date of the next AGM will be deliberated and fixed by the incoming PCC. (According to the Cathedral's Constitution, the AGM must be held not later than the 4th Sunday after Easter.)

15.0 Closing Prayer

The Vicar led the closing prayer for the Meeting which closed at 4.10pm.

VICAR'S REPORT

Revd Canon Terry Wong *The Vicar*

Reflection and remembrance is important in the life of the Church. In fact, our thanksgiving posture reflects our sense of belonging to the church community and commitment to her as a home and family.

The city will be remembering her bicentennial existence as a modern nation in 2019. Only true Singaporeans (from the heart and not just having a citizen's certificate) are able to give thanks.

The same is true for the Church. Our concerns for the Church reflect our "home commitment." We do not see the church in an abstract way as an instrument for the Gospel or Missions sans the community. That will be very foreign to biblical Christianity where Missions flowed through loving and praying Christian communities who are deeply bound to each other. This feature of the church is almost lost in our urbanised, globalised and consumer-oriented societies. Our attitudes towards our "family gatherings" such as our prayer meetings, AGMs, camps etc express this commitment to the Church.

In my weekly Vicar Writes, I often report on recent events and share insights. This fresh "reporting" is important as no member can join every event or participate in all our ministries. Some also communicate our vision and values such as ministry to the "hidden needy," cross-cultural Missions etc. In the same manner, we read the annual AGM report to be kept informed (because we care), remember, reflect and give thanks. It will always be difficult for our reports to capture everything. However, we will try to at least share some highlights.

In my report, I will highlight some areas and these may also be mentioned in other reports.

We started a new Heritage Committee to give focus on the need to "remember and tell." This will be important as we prepare for the bicentennial celebrations in 2019. The restoration of organ pipes is already underway. A task force is also researching how our bells may be restored to be rung in the way they were originally made for. If all goes well, we will have many points of heritage connections with the city by 2019.

In 2017, the Finance and Property Committee (FPC) was devolved into 2 new committees - the Finance and Assets Committee (FAC) and the Building Development Committee (BDC). As its name suggests, BDC takes on the task of strategic planning for future space needs. I will be sharing more about our future directions in my AGM message.

In our bid to explore space and facility improvements, a new lift at the South Transept will be built soon, and we have also started planning for a new Pavilion over the Cathedral compound.

The idea of Town Halls seems to be working well, opening another avenue for communication and community participation. Along with the use of emails and other feedback forums, it reflects the desire of the Cathedral leadership to listen to member's constructive views and feedback, so that we may make better decisions.

Apart from looking at what is new and significant, the core ministry of the Cathedral is pastoral in nature, and this is ongoing, 24/7, 365 days-a-year. We are very thankful that our Service pastors and their teams are united and serving well together. Every weekend, I remain amazed by the energy and discipline observed in our Services. Many connect groups meet regularly and faithfully. There are opportunities to invite seekers to come to faith and both Alpha and our baptism-confirmation courses help to nurture new believers' faith and integrate them into the Cathedral community.

Alpha is not the only avenue to meet visitors. Our tours, concerts and festive events provide opportunities for connections. The Café is another area where the world and the church meets, in a comfortable and welcoming manner.

The list goes on and I am sure I have missed out many important highlights for praise. Hopefully, the rest of the reports in this Annual Report will cover these gaps. For us here in the Cathedral, it is a privilege to be stewards of the ministry the Lord has entrusted to us.

Let us continue to serve out His purpose. Submitted to His Spirit and remaining faithful to the Christian call, the Church will continue to grow in every sense of that word.

For His glory and honour.

THE VICAR'S WARDEN

Keith Chua *Vicar's Warden*

CATHEDRAL BUILDING AND COMPOUND

We completed the various projects referred to in my 2017 Vicar's Warden report. Following the last AGM, we reconstituted the Finance and Property Committee into two committees, Building Development Committee (BDC) and Financial and Assets Committee (FAC). A comprehensive summary of the building works carried out appears in the Building and Development Committee report.

Applications were submitted to the appropriate authorities for the addition of internal lifts to the South and North Transepts, the construction of a mezzanine level within the North Transept and the addition of covered space for Congregational use. This is still in process and amended proposals are in the process of being submitted after various consultations.

Given the shortage of overall space owing to a growing Church, we are also working on an application to enable the Cathedral to progressively develop more below-ground facilities.

The security of the Cathedral must be a continuing responsibility for all members. This extends from minor theft of personal items to wider external risks. While we seek both understanding and cooperation, each one of us must also play our part. Please help us to keep the Cathedral a welcoming and safe environment for all members and visitors.

CATHEDRAL PROPERTIES

Our portfolio of properties has been the result of investments and gifts over the past decades. It is quite possible more members may bequeath gifts in kind to the Cathedral in future years.

Our properties have in the past been used as clergy residences. However, in line with the changes in Diocesan policy, all clergy are encouraged to own their own homes.

The Cathedral properties are generally older properties. Some years back one unit was divested in a successful en bloc. We have just been advised that our second property has also been successful in a recently launched sale of the site. Proceeds should be received during 2018. Our remaining apartment was evaluated for en bloc sale in recent years. If the property market conditions remain favourable this property may now return to the market.

The release of funds from the successful en bloc enabled the Cathedral to provide timely support to the new Church in Lat Krabang, Thailand, toward covering the construction costs for My Saviour's Church and the new Church building in Phnom Penh.

Being in old condition makes our properties difficult to rent to quality tenants – and even when successful in finding quality tenants, they will command nominal rent. However, if we consider the capital appreciation of our landed properties and the likely value from en bloc of our remaining apartments, our properties will have given us reasonable capital growth over the past decade. The current government measures to maintain a stable property market make it untimely for us to divest and reinvest as there will be significant transaction costs. We will continue to monitor the property market and seek expert advice.

Stewardship of our Cathedral properties are now under the purview of the Finance and Assets Committee.

CATHEDRAL ORNAMENT AND PLATE

We are pleased to report that the Cathedral Ornament and Plate have been well taken care of by our team of vergers and are in good condition.

GENERAL

The Dean has been meeting regularly with the key pastoral and lay leaders of both the English and Mandarin congregations. We have referred to this group as the Cathedral C7 comprising the Dean, the Vicar and Wardens from the English congregation and the Priest in Charge and Wardens from the Mandarin congregation. These gatherings have enabled dialogue and discussion on both Diocesan and Cathedral matters and included the Jurong Church Project and future extension of the Cathedral space. In forming C7 we are recognising the key place the Wardens hold in supporting the Dean and the Vicar or Priest in Charge in the continuing ministry of the Cathedral.

Both Cathedral congregations have continued to strengthen the good relationships since the completion of the Cathedral New Sanctuary and increasingly partner in local and overseas Mission. The work in PKH has been very blessed with the teams from the Mandarin congregation.

Continued on next page

Renewing the Cathedral leadership will continue to be an area of focus. The PCC has been enriched with the input from some of our younger members.

The Lord has blessed us with a very strategic place for Worship. He has blessed us with excellent physical facilities with the promise that even this may possibly be extended.

As good stewards we need to care for the resources He has given us to carry out His Purposes. The key resource would be all of us as members of this Body. Each one of us is called to a role and place in the Body.

The Church in Singapore has been called to a year of prayer in 2018 and a mobilisation to share the Message of Love and Hope in 2019. The Cathedral will be one of the key places hosting this nationwide initiative.

“...that there may be no division in the body, but that the members may have the same care for one another. If one member suffers, all suffer together; if one member is honoured, all rejoice together.”

1 Cor 13:25,26

THE PEOPLE'S WARDEN

Assoc. Prof. Joseph Thambiah *People's Warden*

Engagement with the People

The Cathedral has implemented a new platform to engage the members via Town Hall meetings. Over the last few months, we have had 2 such Town Hall meetings, each of which focused on specific areas. The first meeting was held on 25 February 2018 and focused on the issue of car parking charges in the Cathedral. The meeting was chaired by Stanley Lai and Tan Kian Woo and drew a small group of members. The discussions were lively and frank views were exchanged. The rationale behind the charging scheme was explained and it was clarified that further views would be sought before a final decision is made. The undergirding principle of good stewardship was reinforced to all present.

The second Town Hall meeting was held on 25 March 2018 and focused on the subject of the large numbers of foreigners on the Cathedral lawns most of whom were from Myanmar. The meeting was chaired by Keith Chua. As with the previous meeting, there was a good exchange of viewpoints and the need for us to be a blessing to the Myanmar community while at the same time establishing clear boundaries was emphasised. The impact of these large numbers of people on Cathedral facilities (particularly the ladies' toilets) was also a subject of much discussion. The Cathedral will continue to monitor the situation and will always try and be as welcoming as possible. The Myanmar Worship Service was strongly represented and are working with the Cathedral Healthcare Fellowship on regular medical outreaches.

The Challenges We Face

The year that passed has been an interesting one in many ways. As members of St Andrew's Cathedral, which is acknowledged to be the "mother church" and therefore the leading light of the Diocese, we have an awesome responsibility which carries with it challenges and opportunities. Each of these challenges must be met and addressed uncompromisingly by all of us in our journey of faith as disciples. I will look at just 3 of these.

Biblical Literacy – the first of these is Biblical literacy. The Bible is essential for knowing God and His will for our lives. There is a vast difference between knowing about God and personally knowing God. Standing firmly on the Word of God is the only way we will be able to recognise truth from deception. Biblical literacy cannot come from only the pulpit ministry. It must come from a methodical and committed study of the Scriptures and attending the organised teaching in the Cathedral or elsewhere where needed.

Discipleship and Prayer - the Christian is, by definition, a disciple of Jesus Christ. This role requires us, with a firm grounding in the Word, to daily and joyfully deny ourselves, take up our cross and follow Him. (Matthew 16:24). It means de-compartmentalising our lives so as to be true witnesses for Him in the world. We increasingly live our lives via screens, streams, apps, phones, Instagram, Facebook, Snapchat etc. Our relationships are digital. While technology can be an aid, it cannot be the means of deepening our relationship with our Master. That can only be brought about by a personal and prayerful relationship with Jesus our Messiah. He is, indeed the Way, the Truth and the Life.

An Uncompromising Faith – we live in a world where the social mores are ever-changing. The church is not exempt from this. Some Churches in the West not only recognise but also solemnise gay marriages. Society will press us into accepting what seems right or logical to them but as people who are "in this world but not of this world" (John 17:14, 15), we must maintain an uncompromised faith and declare, unequivocally, what our Biblically-grounded position is. There will be pressures to dilute and pad the message to make it more hip and cool for the youth but, as a recent study in the USA showed, the churches that grew in the USA were not the ones who readily embraced gay marriage and other secular compromises. The churches that grew were those who, with integrity, stood firm on Biblical definition. The message of the Bible is hard and uncompromising (John 6:60) but it leads us to the Truth.

As the disciples of Christ in St Andrew's Cathedral, let us all focus on truly knowing God, understanding His will for us, worshipping and serving Him as we keep our oil lamps lit awaiting the return of the Bridegroom.

THE HONORARY SECRETARY

Stanley Lai *Honorary Secretary*

Parochial Church Council (PCC)

AGM 2017 saw the election of several new members and Synod Representatives to the PCC.

The list of PCC members are as follows:

- Mr Keith Chua (Vicar's Warden (Synod Rep)
- A/Prof Joseph Thambiah (People's Warden, Synod Rep)
- Mr Chan Kheng Tek (Hon Treasurer)
- Dr Stanley Lai (Hon Secretary, Synod Rep)
- Mr Low Chung Guan (Member, Synod Rep)
- Mr Andrew Goh (Member)
- Mrs Angelica Ariaratnam (Member)
- Ms Arasi Santhana (Member)
- Mr Charles Leong (Member)
- Mr David Wong Weng Kee (Member)
- Ms Esther Yee (Member)
- Ms Karen Chua (Member)
- Mr Robin Tan (Member)
- Mr Soh Kim Seng (Member)
- Ms Samantha Lee (Member)
- Ms Sara Liew (Member)

A total number of 6 PCC meetings were held over 2017/18.

Subcommittees were formed under the PCC to assist in deliberating and discharging various functions of St Andrew's Cathedral. The list of subcommittees is as follows:

- Executive Committee ("EXCO") (comprising Vicar, Wardens, Hon Secretary and Hon Treasurer)
- Finance & Assets Committee (FAC)
- Building & Development Committee (BDC)
- Personnel Committee (PC)
- Security Committee (SC)
- Heritage Committee (HC)
- Community Services and Welfare Committee (CSWC)
- Committee on Missions & Evangelism (COME)
- Home for the Aged (HFA)
- Child Development Centre (CDC)
- CITY Community Services Management Committee (CITY COMM)
- St Andrew's Cathedral Healthcare Fellowship (SACHF)
- Legal Task Force

Total Membership of SAC

The total membership of SAC stands (as of 31st March 2018) as follows:

Membership Groups	St Andrew's Cathedral Incl. WAC
Electoral Roll Members	3,522
Baptised & Confirmed Members	1,627
Baptised Members	1,682
Total Membership	6,831

New Membership Database

In 2016, the Membership Department of SAC started a project to put the Cathedral church membership records into a database, Sojourner, which allows all updates to be centrally captured, and facilitates the pastoral staff in providing pastoral ministry to members.

This project was launched in November 2017, and the staff have been helpfully collecting and updating membership records for input into the database. In particular I wish to commend the efforts of Vivien Chen, Mabel Lim and team who have worked tirelessly at this endeavour.

We also wish to thank all members of the Church who have participated in this updating initiative, and strongly encourage those who have not, to quickly do so. Having an intuitive and updated relational database will operate to the benefit of the larger Body of Christ that is our church.

Changes to the Diocese of Singapore's Constitution

Over the past year Synod has deliberated various amendments that have been made to the Constitution of the Diocese of Singapore (DOS). We are happy to report that Synod passed the amendments during its November 2017 meeting. At the beginning of this year, the Synod of the Province of South East Asia approved DOS' amendments. These constitutional amendments are expected to come into force when Synod convenes in May 2018.

Amongst the many changes that have been made to the DOS Constitution, two in particular impact SAC. I highlight the changes that have been made.

Article XVI (The Cathedral)

Under Article XVI of the DOS Constitution, SAC is constituted the Cathedral Church of the DOS.

Article XVI of the DOS Constitution (as amended) now provides, inter alia, the following:

- (a) The Diocesan Bishop, in consultation with the Dean of the Cathedral, shall order the services for the making of Deacons and the ordering of Priests and for other Diocesan occasions. (art XVI(2))
- (b) The Diocesan Bishop shall be consulted on major matters concerning the worship of SAC as well as the fabric and furnishing thereof. (Art XVI(3))
- (c) The Bishop may appoint honorary Canons of the Cathedral to serve as the senior clerical leadership of the Diocese. Ordinarily the number of Canons shall not exceed 15. (Art XVI(4))
- (d) A retiring Canon may be appointed by the Diocesan Bishop to be a Canon Emeritus (Art XVI (7))

Schedule C – The Cathedral Chapter

Schedule C of the DOS Constitution (as amended) defines, inter alia, the role of the Chapter. Clause 4 provides:

“The Chapter shall meet at least once a year upon at least once a year upon at least 3 weeks’ notice and receive a report from the Dean on the worship and ministry of the Cathedral Church. The Chapter shall be entitled to comment on the Dean’s report and to offer advice on all matters in which the Cathedral is fulfilling its diocesan, as distinct from its parochial, function. It shall be the duty of the Vicar and the Parochial Church Council to consult with the Chapter in all matters affecting the worship, ministry and structure of the cathedral which might have reference to the fulfilment of its diocesan function.”

The above role of the Chapter is the same as it was pre-amendment. The same can also be said of the appointment of the Dean of the Cathedral. Clause 3 provides:

“The Dean shall be appointed by the Diocesan Bishop with the concurrence of the majority of the Board of Appointment, chaired by the Chancellor, which shall consist of 2 canons nominated by the Chapter, and 2 lay members nominated by St Andrew’s Cathedral Parochial Church Council.”

What has changed from the recent amendments, is the composition of the Chapter. Clause 2 states that the Chapter shall consist of the following:

- (a) The Dean of the Cathedral
- (b) An Archdeacon nominated by the Diocesan Bishop
- (c) The Vicar of the Cathedral Parish
- (d) Not more than 7 Canons nominated by the Diocesan Bishop;
- (e) The Chancellor;
- (f) 3 members of the St Andrew’s Cathedral Parochial Church Council; and
- (g) Not more than 2 lay members appointed by the Standing Committee.

We thank the Lord for presiding over PCC meetings, and all deliberations and decisions that have been undertaken on behalf of SAC. May the Lord continue to watch over the new PCC, its accountability, governance, decision-making and stewardship. Amen.

FINANCE & ASSETS COMMITTEE

Andrew Goh *Chairman*

At the first meeting of the PCC for the year 2017/2018, it was decided that the Finance and Property Committee should be split into two committees. One committee known as the Building and Development Committee, will oversee major alterations, additions to new buildings and expansion plans. The other committee, known as the Finance and Assets Committee (“FAC”) will advise and oversee the management of the church finances, investment assets and properties of the Cathedral. It will also assume the role of the Overseas Mission Fund Managers (“OMF”) Committee in distributing outreach giving to our churches/agencies both within and outside our diocese.

We thank God for His continuing provisions and blessings in 2017. The Cathedral financials continue to be healthy and we must continue to be good stewards of the Lord’s money. Our financial report is prepared and circulated each year to all members for their review and comments. Members are encouraged to provide input and seek clarification on all financial matters. Tithes, pledges and freewill offerings continue to be the main income sources to fund Cathedral operating expenses. We continue to receive gifts for various Cathedral ministries, Mission work and charitable initiatives. We examine our operating costs carefully and also continue with our practice of setting aside 25% of our income for Missions (10%) and outreach (15%).

In the area of giving, the Cathedral gave \$500,000 in 2017 to the Deanery of Cambodia for the redevelopment of the Church of Christ Our Peace in Phnom Penh. The Cathedral has also pledged \$3,000,000 towards the Jurong Anglican Church planting in the west of Singapore from its Property Fund.

In line with the government’s direction of going cashless, we are in the midst of exploring how members can give and tithe more easily, through online platforms and other means. We also weighed the costs of cashless payment options at the Café and will be implementing it soon.

During the year under review, some of our major expenses were for works carried out, including the installation of a new sound system in the Nave and the replacement of Terracotta tiles in the Nave.¹ We continue to look at various areas for improvement and one key area is security. A careful review has been done and we are expecting to spend close to \$200,000 to install better

lighting as well as additional cameras to ensure a safe and conducive place for worship.

We continue to look carefully at the five properties under our care. Two of them are tenanted and the other three are vacant (including one that was given to us last year). These properties have been gifts or investments made years back. All three of them are not in an ideal tenanted condition without spending a substantial sum on renovation. We feel that at the current market conditions, albeit slowly recovering now, the most preferred course of action is to hold on to them. We will tenant them whenever possible and review them when the market improves.

We would like to thank our members who help and support our Cathedral in giving their time and experience in all financial and property related matters and the staff of our Cathedral for their committed and dedicated service to the Church. May we continue to serve the Lord in humility and reverence so as to glorify His Name.

¹ Details for which can be found in the Building and Development Committee Report and the Security Committee Report

PERSONNEL COMMITTEE

Stanley Lai *Chairman*

The Personnel Committee (PC) for 2017/18 comprised the following members:

1. Dr Stanley Lai
2. Revd Canon Terry Wong
3. Mr Keith Chua
4. A/Prof Joe Thambiah
5. Ms Arasi Santhana
6. Ds Bessie Lee
7. Mr Soh Kim Seng
8. Dr Goh Soon Noi

In terms of our terms of reference, the PC has oversight and charge of policy and processes for the following matters:

- (a) Recruitment
- (b) Terms and Regulations
- (c) Training
- (d) Assessment of staff performance
- (e) Salaries structure
- (f) Job descriptions
- (g) HR-related procedures
- (h) Safety of staff
- (i) Investigation of offences
- (j) Record management
- (k) Any HR-related programme/project that is assigned by the Vicar or the PCC.

The total staff strength (excluding ministry staff) of St Andrew's Cathedral (SAC) (as of 31 December 2017) is 52. This past year, the church management has welcomed several new hires, and we are happy to report that staff costs for 2017 rounded off at S\$130,000 below the allocated budget.

In 2017, the staff of the SAC underwent a significant re-organisation. In this new structure, the staff of SAC are divided into seven teams:

- (1) Accounts & Finance
- (2) Estate Management
- (3) Hospitality
- (4) HR, Legal, Membership & Secretariat
- (5) Logistics
- (6) Media
- (7) Security and Carpark

On behalf of members of the PC, I thank all staff of the SAC for being open and receptive to the

re-organisation exercise, which was aimed at improving the efficiency of our Cathedral. We thank the Lord that through this exercise we have achieved clearer lines of job responsibility, as well as effective supervision and oversight.

In the past year the PC also deliberated and settled various issues this past year, including, inter alia:

- (a) Confirmation of SAC's retirement and rehiring policy
- (b) Adoption of Diocese of Singapore's Pastoral and Administrative Salary Scales (approved by May 2017 Synod)
- (c) Increased entry point salaries for vergers.

On behalf of the PC, I commend the staff of SAC and thank them for their continued steadfast service in our growing ministries for the Lord.

"As each has received a gift, use it to serve one another, as good stewards of God's varied grace; whoever speaks, as one who speaks oracles of God; whoever serves, as one who serves by the strength that God supplies – in order that in everything God may be glorified through Jesus Christ. To him belong glory and dominion forever and ever, Amen." 1 Peter 4:10-11.

BUILDING & DEVELOPMENT COMMITTEE

Keith Chua & Lee Chi Kuan *Co Chairmen*

Maintenance and Renovations

During the year we completed the replacement of the Terracotta tiles in the Nave. We also replaced the sound system in the Nave and relocated the sound control panel to the West end. This allows the sound operators a clear view of the Service in progress.

Work to enhance the organ pipes is underway and in the process of being restored before installation in the coming months. This phase of organ pipe restoration work has been covered with a generous donation from one of our members. There remains some potentially valuable parts from the previous organs including organ pipes that are no longer suitable for musical use. We are looking to salvage some of these for heritage purposes or possibly to be used in some form of art.

A small task force has been formed to review the Cathedral bells. This would initially determine the structural integrity of the Bell tower to enable the Cathedral bells to be rung in the form that they were originally intended to be rung.

Work on the Cathedral grounds included returfing of the North Lawn and the construction of a path to the recently renovated West House.

Cyclical maintenance works were carried out at the CNS including some major repairs to address leaking and essential water proofing works.

Vehicular Access and Car Parking

We have also continued discussions with the relevant authorities on vehicle access into and exit from the Cathedral grounds following the completion of the Art Connector, change of traffic flow in Coleman Street and the introduction of car-free Sundays. Further improvements have been made on exit procedures during car-free Sundays. However, we continue to remind members to exercise care given the significant pedestrian traffic around the Cathedral especially during weekends.

After further review we have also carried out works to resolve the ponding on the exit driveways. Upon completion, we expect this to reduce the occurrence of ponding quite significantly.

A review of Car Park charges for members and visitors is now in progress. A small task force was formed and is jointly chaired by Stanley Lai and Tan Kian Woo.

Current and Future Renovations and Extension to Cathedral

Planning permission is currently being sought for the provision of lifts at the South and North Transept, the provision for a mezzanine floor at the North Transept and additional covered space on the North Lawn sited above the CNS.

In addition, it is planned that this committee will continue to plan strategically for the future space needs of the growing Cathedral ministry. Preliminary discussions with the planning authorities have provided guidelines on how to plan for these additional space needs.

The Cathedral is a historic building and the upkeep will require careful and prudent management. Tests have been conducted in recent years to resolve the plaster and paint work issues affecting portions of the Nave. This committee will continue to work on a sustainable repair and restoration schedule for the coming years.

In closing it leaves us to thank many of the Cathedral staff team for their immense dedication and commitment to upkeep our wonderful place of worship.

Kenneth Ng spent many years supporting the work of the previous FPC and we want to thank him and wish him well in his revised areas of responsibility. The BDC work is now under the leadership of Vivien Chen and Kevin Quek and their teams. We want to especially acknowledge and thank them for the time and efforts they have put in since assuming this responsibility. All committees have the able support of a member of our Administrative team and for BDC our appreciation to Catherine Chong.

SECURITY COMMITTEE

Low Chung Guan *Chairman*

Security Committee is a new committee being set up this year to support the PCC in setting policies and developing procedures and protocols pertaining to the security of the Cathedral compound and her ministries. The aim of the Committee is to ensure that we put in place the necessary measures to protect the interests of the Cathedral and our members, while ensuring that we remain a welcoming church to all.

Committee Members

- Mr Low Chung Guan
- Mr David Wong
- Mr Ronald Hee
- Mr Clifford Tan
- Ms Sara Liew
- Mr Yip Kum Tong
- Revd Peter Cook
- Ms Vivien Chen
- Mr Kenneth Ng

Overview for 2017

Prior to the setting up of a security committee this year, the PCC has put together a Security Task Force to examine some of the security concerns faced by the church. We also engaged AETOS to conduct a security audit for the Cathedral. When the Security Committee was formed, one of the first tasks was to review the recommendations resulting from the AETOS' security audit.

Essentially, the audit revealed that the various security measures in place at the Cathedral were largely adequate, but there was room for further improvements. The Committee noted the observations highlighted but decided that we ought to implement the necessary security measures that are appropriate based on the current context, and stepped up these measures as required to address the changing threat environment.

In terms of education and awareness, we invited Singapore Police Force and AETOS to come and provide security briefings for our people, especially for our security volunteers and ushers of the various congregations. We also supplemented these briefings with our own security discussions so that our people were able to clarify and apply the measures in context when they go back to their respective congregations.

Separately, we also developed an animated video to raise the security awareness among our congregation members. This video, available in both English and

Mandarin, was screened at the security awareness briefing and during Service (including pre-service announcements on the TV screen) for the different Services.

The Committee has also examined some other proposals to enhance the physical security at the Cathedral, including putting up additional lightings and CCTV cameras to deter those with potential ill-intents. Bollards are also considered at a few key locations to protect our people against vehicular accidents or otherwise. We are going through the details of these proposals and we should see these being implemented in 2018.

In 2018, we will also be looking at some emergency preparedness training (first aid and fire-fighting) to enhance our capability to respond to some basic emergencies at the Cathedral.

Appreciation

Unless the LORD builds the house, those who build it labor in vain. Unless the LORD watches over the city, the watchman stays awake in vain. Ps. 127:1

We want to thank God for His infinite blessings and protection that He has provided to St Andrew's Cathedral over all these years. We also want to extend our appreciation to all our faithful volunteers for helping to keep watch with us. However, security is everyone's responsibility. You are an important part of us and we look forward to your continued partnership.

HERITAGE COMMITTEE

Charles Leong *Chairman*

Members of the Heritage Committee are:

- Mr Charles Leong
- Ms Samantha Lee
- Ms Karen Chua
- Mr Philip Towndrow
- Ms Linda Ng
- Mr Keith Leong
- Ms Nathene Chua (Mandarin Congregation)
- Ms Vivien Chen
- Ms Joyce Ho

1. The purpose of the Committee is to recollect the work of those in the past and to testify what God has done in the Cathedral (linking our faith with history) to the glory of God. The theme “Remember and Tell” was chosen to guide the work of the Committee.
2. The immediate task which the Committee set out to do was to identify and establish an inventory on (i) the Cathedral’s historical records, (ii) her historical objects and (iii) existing research materials and publications that have been done on the Cathedral. The work is extensive and on-going. We are looking for volunteers to assist with the archiving process. We aim to work out a system for archiving materials at the Cathedral to complement those kept in the Diocese of Singapore archives.
3. There are plans to hold an exhibition to tell the story of the Cathedral in the war years (the faithfulness and sacrifice of believers) on the Cathedral grounds in 2018.
4. Goals (short to long term) of the Committee -
 - Grow our depository of knowledge of our heritage by continuing to research our past.
 - Display plaques, information panels including paintings and photographs at designated “heritage spots” in the Nave and Cathedral grounds with mobile Apps (to be designed) for self-reading at these spots.
 - Rewrite and integrate our heritage information and make them available online with links to the Cathedral’s Apps.
 - To have a dedicated Heritage Gallery to showcase Cathedral’s history.

We give thanks to God for our rich heritage and we continue to pray for His guidance in our efforts to look after the repositories of our shared history.

“Your testimonies are my heritage forever, for they are the joy of my heart” Ps. 119:111

ADMINISTRATION & OPERATIONS

Vivien Chen *Director, Administration & Operations*

This is likely a first time that a report is given by the Management team of the Cathedral. The report introduces you to the people in the team, their primary roles and some of the challenges for them in 2018. The Management team comprises staff (both paid, and pro bono) that manages literally, all the material and physical aspects of the works in the Cathedral. For effective management, we are divided into a few teams, although many events and projects bring us together to support each other in common objectives.

Accounts and Finance team, headed by Joel Tan, manages all the accounts, recording receipts and processing payments for the church and its related entities (e.g. HFA, CDC, CITY, as well as the extension centres). They work closely with the Honorary Treasurer and the Chairman of the Finance and Assets Committee.

HR, Legal, Membership and Secretariat, is responsible for the people administration – be it in the processing of payroll and benefits administration, recruitment, managing the membership records, or the Secretariat functions for the PCC and its subcommittees. This team is led by Mabel Lim. Last year, they embarked on putting church membership records previously filed as green forms, into a database, Sojourner, for ease of updates and to facilitate the pastoral ministry of members. The Honorary Secretary and the Diocesan Registrar act as advisers when legal matters are involved.

The Estate Management team headed by Kevin Quek has the task of seeing to 8 acres of grounds and 2 building complexes – one of which is 160 years old (the Cathedral), and the other (the Cathedral New Sanctuary) almost 16 years old. In 2017, Singapore Anglican Community Services decided to end their contract for clearing the grounds. Breakthru Missions has taken over this work. Another contractor maintains the East Lawn and the trees. The team is also responsible for the maintenance of all sorts of equipment – from air-conditioners and chillers, to sump pumps and sound accessories. Some of this work is done in-house, while others out-sourced to specialists.

2017 was an extremely busy time, but we hope you have seen the fruit of their labour – the high-rise cleaning of the Cathedral walls, floors and pews, repairs to the gates, repainting of the fence, as well as the first cyclical maintenance of the New Sanctuary, since its construction in 2005.

2018 is the beginning of deeper restoration work to the Cathedral – addressing the peeling plaster, both inside and outside, painting works. With the restoration of the old organ pipes to form a new chancel organ, there is also the opportunity to clean up the bell tower and restore the Cathedral Bells. The Restoration Works Committee¹ chaired by Mr Lee Chi Kuan is tasked to steer and direct this project, which may take 3 or more years to complete. All these are essential and in keeping with the Cathedral's position as a heritage of Singapore. Planted in the Civic District, the Cathedral stands as a testimony and witness to our God.

A Media team was formed in 2017 – headed by Joyce Ho. It is responsible for the effective presentation of Cathedral communications through appropriate media – be it print, video, apps or the website. Joyce works with many writers and contributors of content for the Courier, Cathedral tracts, heritage displays and the website.

Several teams work closely together to keep the Church functioning smoothly every day from 6am to 9.30pm and sometimes later, 7 days a week. We have the Vergers team, who open the gates in the morning, and close them in the evening and takes care of the various meeting venues within the compound. Together with our cleaning contractor, who works closely with us 7 days a week, this team is ably led by Timothy Aurora.

Monica Lee and her staff and volunteers handle hospitality, food, the Info Desk and the Welcome Centre². This area sees three wonderful ladies who have volunteered to work on a pro bono basis for the church – Catherine Goh, who runs the Cathedral Café, Linda Ng, our Tours Coordinator and more recently, Ineke Cook who took over as our Weddings Coordinator.

Kenneth Ng heads the team for the Security and Car Park and works closely with the Security Committee which provides guidance and policy directions, and our security contractor, who patrols the grounds.

Having been asked by the Vicar and the Vicar's Warden to come aboard to help with the administration in July 2016, I hope to give clarity to the staff regarding their roles and responsibilities, amidst the clamour and demands of ministry and members. That they should find affirmation, satisfaction in work well done and even good fun, is my prayer for them.

Continued on next page

¹ A sub-committee set up by the Building and Development Committee

² See write up on the Welcome Centre

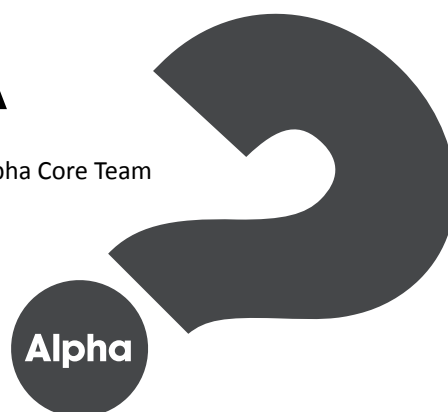
There is a limit to the number of staff a church can sustain, yet this church is somewhat different. Because of the many roles she plays, as a National Monument, the Mother Church in the Diocese, our role in Singapore's heritage, city church of Singapore, we are open to members, friends and visitors every day. All these place a heavy demand on our resources, including staff.

The work is unlike ministry – which is well understood and draws its volunteers. Administration and operations require the commitment that comes from being 'staff' – whether paid or not, and the willingness and ability to lead in the sphere of their particular undertaking.

We would like to invite some of you who may like to step in to help your church.

ALPHA

Revd Peter Cook and Alpha Core Team



We are grateful for all those who have served in the Alpha Courses with such commitment and energy through 2017: the hospitality, food and welcome ministry, the administration team, intercessors and group hosts and helpers. Thank you all.

We ran two Wednesday evening Alphas for adults where some 235 people of mixed ages attended throughout the courses. We also saw 21 baptism / confirmation arising from those who attended Alpha. Of course, the effects of Alpha cannot be truly quantified since it provides an environment and atmosphere for a range of gospel opportunities. For many it enables first steps towards the Christian faith and crossing the threshold of the church for the first time. Even if they do not come to faith, they are moved on in their journey and indeed the seed of the gospel sown is often reaped in another place at another time. Alpha provides an opportunity for leader development as new people come in to serve in the small groups, and it is wonderful to see new young leaders coming into this and grow in confidence of leadership and the sharing of their faith. The Alpha Course also helps to build a healthy DNA of welcome and hospitality into the life of the Church, it develops new believers with an outward looking faith and a dependency on the Holy Spirit in their faith.

The use of the new 'Film Series' is proving popular and serves to attract those of younger age. It was wonderful to see so many people exploring the Christian Faith. For many it was the very first time they had heard the message of Jesus, and over the course a good proportion made decisions to follow Christ. For others their understanding of the Christian life was significantly deepened and strengthened. The weekends away, which included teaching about the person and work of the Holy Spirit together with space for ministry and prayer were very special times of encounter and refreshing in the Lord.

Four of our Eleven:30 service leaders, together with Revd Peter Cook, were part of the Singapore Alpha contingent who made the trip to Holy Trinity Bukit Bintang (HTBB), KL, for an "Experience Alpha" Training course over 3 days. This was an inspiring time and while being reminded of the DNA of Alpha we also learned more about Alpha in the urban Asian context and especially amongst the younger generation. There was plenty of participation and good relationships built, including sitting in a lecture at the St Paul's Theological College which is also based there.

From this it was wonderful that we could start and run a Youth Alpha which was done through the Saturday LYnC youth ministry, enabling the young people to invite friends to church in a non-threatening environment. We showed the youth alpha film series of 10 sessions. Over the course of 3 months, we had 18 newcomers. We spent the Alpha weekend away with about 50 youths learning about the Holy Spirit and spending time away with fun games and food. The Youth Alpha has really taught the youth ministry to reach out to the people around them.

We continue to encourage the Cathedral members to use Alpha as an evangelistic opportunity to introduce friends, family, neighbours and colleagues to the Christian faith. Members may also of course come along to brush up on the basics, and if unsure about their personal relationship with God to come and have this renewed and strengthened.

We are always looking for people to come and serve on the Alpha team, whether in small group facilitation, on the hospitality or admin team. We will provide training for those who wish to assist in small group facilitation.

CONNECT GROUPS MINISTRY

Ti Lian Swan *CG Coordinator*

Connect Groups (CGs) play a vital role in welcoming and integrating new members into the larger Cathedral family. CGs are also a great support to existing members in their spiritual journey. In CGs, friendships are formed and bonds are strengthened through authentic sharing of lives around the word of God. 'Togetherness' is the key word. CG members "Do Life Together, Grow Together, Serve Together".

To promote CGs, a beautiful flyer capturing the testimonies of members' positive experiences was circulated in May when CG leaders and Assistant leaders were commissioned at various Services. This generated much interest judging from the many enquiries we received.

It is heartening to note that the number of CGs has grown from 69 in 2016 to 79 in 2017 and the number of CG members has also increased from 818 in 2016 to 906 in 2017.

We conducted a training session in February to further strengthen our leaders' facilitation skills. This was well received by the newer CG leaders. It was a refresher for the veterans. We also wrote a new Bible Study material on the Book of Joshua which was printed and widely used by a large majority, who found the material to be helpful and insightful.

In 2018, CGs will be encouraged to focus on their personal walk with God and on prayer, at the individual, corporate and national levels, to align with the Cathedral's theme "Pursuing the heart of God" in the Year of Prayer. Training is also being planned for new CG leaders so that there will be a ready resource to lead new groups which are formed or which spawn from existing ones.

May every CG leader and member rise to the challenge to build up their devotional and prayer life in 2018 and beyond.

CHRISTIAN EDUCATION

Revd Canon Terry Wong *The Vicar*; with input from Grace Tan *Staff I/C* and Wee Lian Kuanh *Parish Worker*

(I) DIOCESAN CERTIFICATE OF BIBLICAL STUDIES

Blessed is the man whose delight is in the law of the LORD. 'He is like a tree planted by streams of water, that yields its fruit in its season, and its leaf does not wither. In all that he does, he prospers.' (Ps. 1:3)

The Diocesan Certificate of Biblical Studies (DCBS-SAC) was started on 5th January 2017 as a Cathedral initiative known as the Cathedral Biblical Studies (CBS), to enable participants to systematically study, book by book, all 66 books of the Bible within 4 years. By the grace of God, the programme was adopted by the Anglican Diocese of Singapore in April of the same year and has now received Diocesan certification status, namely Diocesan Certificate of Participation (for participants with 70% attendance) and Diocesan Certificate of Biblical Studies (for those who pass exams).

Held on Thursday evenings, 7.30pm to 9.30pm (except for the June and December school holidays), two modules are conducted concurrently in a term: each from the Old and New Testaments. Instruction is aimed at bringing Bible literacy to the participants, to help them know the contents of the Bible and apply God's Word to life.

Since its inception, the programme has received very encouraging and positive responses from SAC and non-SAC members. Weekly attendance in 2017 averaged 160 for the Old Testament courses and 60 for the New Testament courses. About 15% of each cohort participated in the module exams, of which an average of 70% of them passed the exams. It has been a joy to see the steady participation of students from across 35 churches (including 6 Anglican churches) at this programme, and the evident hunger for God's Word as displayed by the participants.

In 2017, 2 specialised talks were organised by DCBS:

- 1. The Beatitudes** (25th – 26th August)
Instructor: Dr Tan Kim Huat
- 2. The Book of Daniel** (13th - 14th & 20th – 21st October)
Instructor: Revd Dr Gordon Wong

Both courses received overwhelming response, and we plan to bring in more of such specialised talks in 2018.

Looking forward, the DCBS team is expanding its team of instructors in 2018 to include instructors from other Anglican parishes. There is also in the pipeline, a joint project with another Anglican parish, to produce a written curriculum of DCBS materials which will facilitate

portability of this programme to the other Anglican churches. Plans are also ahead to run an afternoon DCBS at the Cathedral that will make this programme accessible to those who are unable to make it to the night courses.

God is the One who has planted DCBS in the Word life of SAC. Would you please pray along with us that DCBS will grow strong and be a tree of righteousness, the planting of the LORD, that God Himself be glorified (Isa. 61:3b)!

The modules offered by DCBS in the past year, and the team of instructors and quiz contributors as follow:

OLD TESTAMENT MODULES

Module 1A Background Overview of the Old Testament
Teaching Team Vivien Chen, Grace Tan
Coverage Bible Origins, the Hebrew Canon & the World of the OT

Module 2 The Pentateuch
Teaching Team June Tan, Vivien Chen, Grace Tan
Books Covered Genesis, Exodus, Leviticus, Numbers, Deuteronomy

Module 3 The Former Prophets
Teaching Team June Tan, Veronica Wong, Grace Tan
Books Covered Joshua, Judges, Samuel, Kings

Module 4 The Major Prophets
Teaching Team June Tan, Ruth Chia, Grace Tan
Books Covered Isaiah, Jeremiah, Ezekiel

Module 5 The Minor Prophets
Teaching Team June Tan, James Tan, Ti Lian Swan, Grace Tan
Books Covered Hosea, Joel, Amos, Obadiah, Jonah, Nahum, Micah, Habakkuk, Zephaniah, Zechariah, Haggai, Malachi

NEW TESTAMENT MODULES

Module 1B Background Overview of the New Testament
Instructor Ti Lian Swan
Coverage Bible Origins, the NT Canon & the Socio-Political World of the NT

Module 8 The Gospels
Teaching Team Bessie Lee, Veronica Wong, Ti Lian Swan
Books Covered Matthew, Mark, Luke, John

Module 9 The Early Church
Teaching Team Bessie Lee, Vivien Chen, Martin Law, Wee Lian Kuanh
Book Covered Acts of the Apostles

Module 10 Romans & Galatians
Teaching Team Canon Terry Wong, Bessie Lee, Vivien Chen, Wee Lian Kuanh
Books Covered Romans & Galatians

Module 11 Corinthians
Teaching Team Bessie Lee, Vivien Chen, Wee Lian Kuanh, Angeline Leong
Books Covered 1 & 2 Corinthians

QUIZ CONTRIBUTORS

James Tan (i/c), Choo Beng Geok, Phoebe Phua, Susan John, Elaine Yap

(II) BAPTISM / CONFIRMATION

The Christian Education Department conducted three runs of the Baptism Course and Confirmation Course for adults and teens. A child baptism course was also conducted during the June holidays.

Run 1 (18th March to 27th May)
Teaching team: Revd Alvin Toh and Mr. Edmond Chua.
 10 were baptised and confirmed and 16 more were confirmed.

Run 2 (30th July to 23rd September)
Teaching team: Revd Peter Cook, Mrs Priscilla Chua, Mr James Tan, Mr Edmond Chua and Mr Wee Lian Kuanh.
 31 were baptised and confirmed and 14 more were confirmed.

Run 3 (5th November to 10th February 2018)
Teaching team: Ds Bessie Lee, Revd Peter Cook, Mrs Pat Aw, Mr James Tan, Mr Loi Heok Gam, Dr Kamala Christie and Mr Wee Lian Kuanh.
 18 were baptised and confirmed and 23 more were confirmed.

The Baptism Course covered the following topics:

- Knowing God
- Being God’s People
- Living In Fellowship
- Growing In Discipleship

Continued on next page

MARRIAGE PREPARATION COURSE

Wee Lian Kuanh Parish Worker

The Confirmation Course covered the following:

- The Empowered Disciple
- The Anglican Church
- The Transformed Life
- The Confirmation Retreat

An average of 100 candidates are baptised and confirmed in SAC every year.

For the final course run of 2017, which started in November, the course format was further fine-tuned based on feedback received from past participants. The Baptism Course content was reduced, to facilitate deeper learning of the key aspects of the Christian faith. The Confirmation Course duration was consequently extended.

(III) OTHER COURSES AND SEMINARS

In April 2017, we invited Dr Ephraim Radner from Wycliffe College (Toronto) to helm the Holy Week Devotions and teach a seminar on Thomas Cranmer's contributions to the Anglican Church. We also started to work with Sterling Campus to run seminars on the need to cultivate a biblical or Christian worldview in the various spheres of influence in the world today. We ran a Diocesan Anglicanism Course in the first quarter of 2017, which was facilitated by the Vicar, A/Prof Joseph Thambiah and Revd Jonathan Wong.

SAC aspires to be a strong Christian Education Centre for students, workers in the market place and lay leaders. Plans are afoot to lay a strong foundation for this centre.

29 couples went through the Marriage Preparation Course over the 2 course-runs conducted.

For the 2nd course-run, a new curriculum was introduced, which includes the Marriage Preparation Course content from Alpha International and the Prepare-Enrich Couple Assessment. The course duration was reduced to six weeks. A key component of this new curriculum is the 'couple-discussion-exercises', which made it necessary to have a smaller course cohort and a more conducive home-like environment. The 2nd course-run was held in a home.

CHILDREN MINISTRY

Dinah Tan *Children Ministry I/C*

The Mission of our Children Ministry is to root our children in the worship of God, in the Body of Christ, that they may grow, serve and share Christ with others.

We thank God for our Sunday School (SS) ministries which consists of Shalomkids, CITYKids (Saturday 4.30pm Service), 8am, 9am, 11.15am and 5pm Junior Cell. We have a dedicated team of SS teachers who minister to about 250 children from ages 3 to 15 every weekend. The superintendents of our SS ministries are Mrs Yung Siew Ling (Shalomkids Ministry for children with autism), Ms Amanda Liew (Saturday CITYKids), Mrs Patricia Aw (8am SS), Mrs Dinah Tan (9am SS), Mrs Gaye Chan (11.15am SS), and Ms Joyce Ho (5pm Junior Cell).

On 18 April 2017, Saturday Citykids, supported by the various Sunday Schools, organised an evangelistic Easter party for about 120 children at Prayer Halls.

On 17- 18 June 2017, the 9am Sunday School held their annual Vacation Bible School camp for 63 children at the Aloha Changi Garden Chalet.

On 17-19 Oct 2017, 19 P6 SS students and their friends attended the Six2One P6 camp with 65 P6 students from CITY Community Services and Boys' Brigade ministries.

On 4-6 Dec 2017, an evangelistic camp called "Ultimate Camp" was held for 35 children at St John's Chapel.

Children who graduate from our Sunday schools are encouraged to attend the LYnC Youth Ministry which meets every Saturday afternoon for a time of worship, fellowship, and Bible study.

We thank God for counting us worthy to serve Him in this ministry and give Him all the glory for the work He has done in our lives and the lives of the Sunday School children.

LYNC

LINKING YOUTH AND CHRIST

Kenneth Ernest *Youth Worker*

The Theme for this year is building a community of believers who want to share life and grow together in faith and love to seek God's heart in this season of their lives.

PASTORAL TEAM

Mr Hambali Leonardi
Mr Peter Lim
Mr Kenneth Ernest

LEADERSHIP TEAM 2017

Adult Leaders

Ms Sandra Ooi
Mr Ian Leong
Mr Aaron Cheong
Mrs Dora Cheong

Youth Leaders

Mr Joshua Tan
Ms Sandra Yu
Mr Wong Zi Kai
Ms Roe Curie
Ms Ketti Tan
Mr Matthew Ng
Mr Sean Lee
Mr Ian Kwek
Ms Courtney Chong
Ms Amanda Pang

EVENTS IN 2017

"Reaching the Unbelievers" by Pastor Hambali Leonardi	21 Jan
Study of the Book of Ephesians Series	7 Jan – 25 Mar
"My Life Story" by Revd Peter Cook	18 Feb
Experiencing Alpha Conference	1-3 Mar
"Contemplative Spirituality" by Priscilla Chua	18 Mar
Cambodia Mission Trip	2-9 April
Alpha Training	29 April
Games Day	6 May
Explicit Conference	24 June
Youth Alpha	1 July – 30 Sept
Study of the book of Joshua	7 Oct – 25 Nov
Youth Camp: Limitless	17 – 20 Dec
Christmas @ Cathedral performance (The Keens)	21-23 Dec

MOVING AHEAD

- In 2018, LYnC will aim to be a place to connect all the youths of the Cathedral in one place, where youths can form meaningful relationships in a community of believers.
- The older youths will be moving on to join other connect groups, Young Adults or form their own cell. This will take effect by June 2018.
- To find out more about LYnC Youth Ministry, please visit us at <https://cathedral.org.sg/youth>.

FRIDAY YOUNG ADULTS GROUP

Geraldine Lau *Pastoral Staff*

The mobility of the young people continues to be a challenge, hence within the time frame they are with us, the Friday Young Adults' Ministry (YAM) continues to provide a place belonging to young adults desiring authentic relationships that will encourage, inspire and empower them to live their lives for God.

This is a diverse group of Young Adults, some newlyweds, mostly undergraduates, and those pursuing various careers. This is a generation (majority in their 20s) that desires to belong, make a difference, and frankly discuss issues about true faith and what it means to be a Christ-follower. We also share a love for laughter.

The theme for 2017 was "Praise Him in Our Community: Raise Him in Our Other Communities." Materials used for small group discussions, both in small groups and in combined gatherings are: Rowan William's "Being Christian," and "Being Disciples," Henry Blackaby's "Fresh Encounter," Mike and Daniel Blackaby's "When Worlds Collide: Stepping Up and Standing Out in an Anti-God Culture."

YAM continues to meet every Friday at the Cathedral Welcome Centre, except on the evenings of Cathedral Prayer Meeting, as we encourage our young adults to join the bigger Body to pray corporately.

The average attendance on Fridays is about 25-30. Apart from Fridays, the young people meet in small groups for bible studies, chill out for a cuppa, and at least once a month meet for games.

Hannah Chee, Belinda Lim, Samantha Ooi and Joshua Kwok attended and graduated from YWAM DTS upon serving their Mission apprenticeship in Thailand and Vietnam. They are desiring to serve the Lord in the Mission field in a full-time, and longer term.

We have still a long way to go in regards to loving and serving as Jesus did. We are learning how to give ourselves to God first, and then to one another. In so doing, we will be transformed into the image of our beloved Jesus. And that is what it is all about—drawing men and women to Jesus as we learn to honour, love, and follow Him in our daily lives.

Here's a mark of growth we see in a 20 year-old young adult, that we received at the end of year 2017:-

'I think being true to the gospel and God's way shouldn't be seen as bigotry – to say that is to put God's work as so insignificant and without seriousness of heart.'

"I understand the need to pull in the young before they are lost to the world but so little faith to resort to these ways. To think God's gospel so little and so unattractive."

"I think the more I think about frustration the more disheartened. But that's not where any of us want to go either."

"The more we focus on the Word the clearer the disparity will be. And the better to stir up awakening. It's a good time to stir up the sleeping and comfortable."

We give thanks to the Lord for His imprint in these young people.

SENIOR MEMBERS' FELLOWSHIP

Chia Kum Meng *Pastoral Staff*

Senior Members' Fellowship (SMF) continue to provide a space for our Senior Members to meet in 2017. We are glad to have a dedicated team of Committee Members, and the support of the Cathedral leadership and members. On average, we saw an attendance of forty members at our meetings.

SMF's activities are a combination of spiritual reflections and community engagements. In 2017, the following events were organised:

SMF 2017 Activities

Meeting (Community Outreach & Maturity)	Outings	Talks	Special Occasions
"Pot Blessing" & Testimony Time	National Gallery Museum	Fei Yue: Power Up Your Brain	Christmas Party at Home For the Aged
Senior Citizens' Day	Outing: Singapore Science Centre	Fei Yue: Grooving Up Your Golden Years	Christmas @ Cathedral
Christmas Party at Econ Home	Visit Gardenia Foods	Mobile Interest Talk	
Christmas Celebration @ SACH	Malacca Trip 3D2N	"Depression and Dementia"	
	Singapore Maritime Gallery	"Exposing Domestic Violence"	
		Basic Dance Movement	

SMF's vision and plans in 2018 are (1) continue to provide spiritual feeding for the growth of her members; (2) plan activities that draw members closer in Christian fellowship, enriching their lives holistically, and (3) hold more joint collaborations between Golden Voices and Silver Strings for events to reach out to non-believers and the needy.

LAY READERS

One characteristic of Anglican worship Services is that the leading of our worship Services is shared between the clergy and the laity. We thank God for all our lay readers who help in the leading of the weekly worship Services, many of whom serve in worship Services beyond the ones that they regularly attend. Thank you, brothers and sisters. In 2017, our lay readers were:

Agnew Angus Quentin	Low, Chung Guan
Ang, Dennis	Low, Harry Kim Chuan
Ariaratnam, Angelica V	Ma, Mun Thoh
Ariaratnam, Daniel	Ng, David Boon Yan
Carino, Joyce	Ng, David Seng Leong
Chai, Angeline Li Mei	Ng, Kenneth Chun Yuen
Chan, Letticia Mei Yoong	Ng, Linda Dionne Siew Ping
Chan, Swee Lim	Ng, Christopher Wei-Ern
Cheah, Frederick Swee Hock	Nga, Mike Me Hin
Chen, Vivien Vui Wen	Ong, Bee Yong
Cheong, Mun Sang	Ooi, Michael Chin Khoon
Chew, Seok Yam	Quek, Phillip Chung San
Chia, Kum Meng	Raj, Gavin
Chin, Monica Wai Yeng	Sambasivan, Ruth Sasha
Chu, Pe Romeo	Seah, Kelvin Kah Leong
Chua, Karen	Shih, Kim Chwee
Chua, Keith Tiang Choon	Sim, Barnabas Meng Kwan
Eng, Soon Khai	Sng, Victor Chong Huat
Foong, Felicia Lye Siew	Soh, Kim Seng
Goh, Andrew Kia Teck	Tan, Connie Ah Hwa
Goh, Ann Ai Hua	Tan, Arnold Boon Toh
Heng, Caroline Eng Mui	Tan, Patricia Eng Liew
Heng, Charlie Kim Guan	Tan, Dennis Lip Fong
Heng, Siow Ing	Tan, James Meng Jark
Ho, Andrew Kim Choe	Tan, Nancy
Ho, Joyce Swee Kheng	Tan, Grace Puay Lan
Hock, Ronneth Wai Yong	Tan, Elizabeth Jane
Huber, Eric Maurice	Tan, James Tor Yeow
John, Susan	Tan, Robin
Koh, Swee Leong	Teo, Judy Fong Yan
Koh, Teow Yeong	Tan, Wui Gee
Koh, Yvonne	Tan, William Tiong Seng
Koo, Kelvin Chee Yong	Teo, Angeline Su Lin
Kwek, James Cheow Ting	Teo, Deborah Siew Lee
Lau, Geraldine Pey Ling	Teo, Steven Koon Yin
Law, Martin Chit Ming	Teoh, Teik Hoe
Lee, Andrew Wing Yeng	Thambiah, Matthew Dhanaraj
Lee, Cher Pin	Thambiah, Joseph
Lee, Mei Kuan	Ti, Lian Swan
Lee, Peter Wing Wai	Towndrow, Phillip Alexander
Leonardi, Hambali	Wee, Irene Aye Ling
Leong, Charles Yew Kee	Wee, Lian Kuanh
Leong, Louis Chan Fui	Wong Kae Chee
Li, Vivien Fui Mee	Wong, David Weng Kee
Lim, Chee Yong	Wong, Jessie Yin Kheng
Lim, Laurence Kee Liat	Woo, Sam Siew Lim
Lim, Michael Khong Jin	Yap, Elaine Su Meng
Lim, Peter Ming Hua	Yeow, Cheryl Ee Hwee
Lim, Steven Hoon Chin	Yong, Irene Fook Nyong
Loh, Priscilla Yeow Lye	Yong, Joseph Poh Seng
Loi, Heok Gam	Yoong, Pamela Nyok Ke

SERVERS' GUILD

Alvin Yin *Chairman*

“God to whom I belong and whom I serve” Acts 27:23

We thank God for continuing to sustain and guide the Servers' Guild in 2017. The Guild provided Servers with a greater understanding of what they are doing so that they may serve with increasing reverence and prayerfulness. In turn the Servers help the Cathedral's community participate in a more meaningful worship of God. Hence the Servers remain actively involved in the weekly Sunday and Diocesan services.

In 2017, the Servers supported two Diocesan services held in the Cathedral. The Service for the making of Deaconesses on 19 Feb and the Ordination Service on 7 May. In addition, the Guild organised the annual Diocesan Servers' Dedication Service on 20 Aug which saw the Servers in the Diocese coming together for a time of fellowship and re-dedication. As part of the Guild's tradition, the Servers rang the Cathedral bells before the start of the Easter Dawn Service and the Christmas Eve Midnight Eucharist.

The Guild has 21 Servers serving at the 7am, 8am, 11.15am and 5pm services on Sundays. In 2017 we bid farewell to Mr Thomas Tan who stepped down after serving as a Server in the Cathedral for 63 years (since 1955). At the same time, we thank the Lord for the provision of a new Server, Natanel Quek, who at 15 years old is the youngest Server admitted into the Guild.

We pray that the Lord continues to strengthen and guide the Guild in 2018.

SIDEPERSONS MINISTRY

Joan Ng *Secretary*

This has been a challenging year for the sidespersons who manage the frontline with a smile to welcome tourists, visitors, attendees from local churches and members of this city church.

It is our mission to serve those who seek the Lord.

We are often reminded that the request to serve is not an obligation but an opportunity to reflect our Lord's servant heart.

Cooperation and support by the service teams has been encouraging. The service teams cooperated in the following:

- 1) Ash Wednesday, Holy week and Easter services.
- 2) Christmas and year end services.
- 3) Diocesan events - Ordination and Diocesan Missions Round Table Conference.
- 4) Community events – Fund Raising Concerts e.g. The Joyful Chimes of Christmas and the Advent Concert “O What A Night”.

We continue to seek God's wisdom for our team of 210 volunteers from 9 Services who faithfully serve at the weekly Services.

We wish to thank the following:

1. Welcome Teams who dutifully hand out the weekly bulletins and reading materials at the strategic entry points.
2. Service leaders for coordinating the monthly roster.
3. Vigilant ushers who oversee the offertory collections

Future Plans and Commitments

1. Ongoing recruitment of sidespersons.
2. Continue faithfully to support and encourage the teams to participate in community events planned for the advancement of God's kingdom.

CATHEDRAL WOMEN'S FELLOWSHIP

Mrs Carolyn Kwek *President*

To God be the glory for enabling us to fulfil many activities in the year 2017. May the name of the Lord be praised forever.

The following are the CWF Committee members:-

President	:	Carolyn Kwek
Vice President	:	Ho Lay Hong
Secretary	:	Connie Tan
Treasurer	:	Winnie Jubang
Flowers (Advisor)	:	Caroline Lau
Flowers	:	Christina Ong
Sewing & Embroidery	:	Caroline Lau
Church Linen	:	Angeline Stewart
Caring & Sharing/SAC HFA	:	Mollie Teoh
Caring & Sharing/SAC HFA (Advisor)	:	Nancy Kwok
Caring & Sharing/Visitations	:	Lee Sooh Lan
Catering	:	Ng Sia Ling
Programmes	:	Grace Ho/Sarah Santhana/Priscilla Seah
Member/Caring & Sharing	:	Annie Chia
Member/Caring & Sharing	:	Bettina Tay
Member/Programmes	:	Ng Kah Choo
Member/Programmes	:	Adeline Soh
Member/Flowers	:	Audrey Seah
Member/Sewing & Embroidery	:	Ling Pek Ling (<i>Jan to Jul 2017</i>)
Member/Flowers	:	Tina Ng
Member/Flowers	:	Mihee Roe
Member/Sewing & Embroidery	:	Christy Nathan
Member/Sewing & Embroidery	:	Victoria Nathan
Advisor	:	Priscilla Tay
Priest-in-charge	:	Canon Louis Tay

The Cathedral Women's Fellowship provides opportunities for women to grow in their spiritual relationship and knowledge of God, to be strengthened as members of His church and to achieve a better understanding of the particular role they have in the family, church and community.

The objectives of CWF are as follows:-

- To unite women in worship and service to the Church
- To promote a closer fellowship with Christ and His Church
- To support the Church in her vision and Mission

Our vision is 'Many Hands to the Glory of God'. With the objectives and vision in mind, it is our privilege to serve the Lord in this anointed ministry.

CWF would like to express our special thanks to our Vicar Terry Wong for his guidance and support in our work. We are grateful to our Priest-in-charge Canon Louis Tay for his teaching and guidance and Mrs Priscilla Tay for equipping us with the Word of God so that we can minister to others in the process of our spiritual growth and development.

God calls us to love and serve those who are homeless, hungry, vulnerable and suffering. CWF has two Caring and Sharing teams of ladies who make regular visitations to the Home for the Aged (HFA), home-bound Cathedral members and those who are staying in nursing homes. In 2017, they made 80 visits to the home bound members and those staying in nursing homes. They also attended several wakes and funerals. For those in the Home for the Aged, the team visits them once every month. At each visit, the CWF ladies would conduct a worship session, bible reading and share testimonies with them. This would be followed by Home Communion and prayer for the residents they visit.

Continued on next page

On 14th December 2017, a group of ladies, 8 harpists and dancers visited St Andrew's Cathedral Nursing Home Henderson (SANHH). They celebrated Christmas with them with songs and dance. The residents were so touched that they requested us to visit them more often.

In 2017, there were about 40 volunteers tirelessly making flower arrangements for all the services in our Church. They also arranged for all weddings and special events e.g. Palm Sunday. In December, Christina Ong had to step down as Head of the Flower Team due to her eye health issue. She had served in the Flower Ministry for many years. We are very grateful to Christina for her dedication and valuable contribution to Cathedral and CWF.

Every Thursday a group of six ladies would meet in the Church and patiently sew frontals for the Lord's Table, stoles, purificators, lavabo towels etc, for use during Communion and Church services. On the third Saturday of every month, another group of 6 ladies would be busy making cross-stitch and crochet bookmarks and beaded crosses for sale in the Cathedral Café. All proceeds go to the running of the Cathedral Café. Special thanks to 11 ladies for the upkeep of the church linen.

CWF is very grateful to all the volunteers for their dedication, time and service in serving the different ministries. An Annual Appreciation Lunch was arranged by the Programme Committee for all the volunteers. In 2017, we had 5 sessions of bible study for the Spiritual Support Group, cooking demonstration by our Vicar Terry Wong, movie screening of 'Flywheel' and a health talk on gastrointestinal cancer by Dr. Liao Kui Hin.

On 14th May 2017, CWF organised a Mother's Day sale on food, arts and crafts, clothings etc and raised \$13,234 for the Jurong Church Building Fund. At Christmas@Cathedral, CWF managed to raise \$6,350 through sale of food and crafts. The proceeds from the sale went to Project Khmer HOPE.

2018 is the Cathedral Year of Prayer. As such CWF objectives will be aligned to it. For the Caring and Sharing teams, they have already included bible studies and ministry with prayer in their visits. The ladies in CWF are encouraged to participate in the different prayer events lined up in our Church for this whole year.

We give thanks to our Almighty God for what He has done and what He will do for CWF in 2018.

CATHEDRAL CHOIR MINISTRY

Susan Siaw *Choir Representative*

for **Lim Chin Kai** *Music Director*

8.00 AM, 11.15 AM AND 5.00 PM CHOIRS

The Lord has blessed our ministry richly in 2017. Choir membership rose across all our services:-

8am Choir	: 17 members
11.15am Choir	: 21 members
5pm Choir	: 13 members

On Sundays, the Choirs continued to lead their respective congregations in liturgical singing and worship, and in ministering to them during Holy Communion through the singing of anthems.

The Choirs came together to sing at special services on Ash Wednesday, Maundy Thursday, Good Friday, Easter Sunday, Christmas Eve, Christmas Day and New Year's Eve, as well as at Ordination and Confirmation Services. At the Service of Lessons & Carols on 16 December, the Combined Choir, joined by the Young Adults Ministry as well as members of various congregations, presented The Christmas Story by Tom Fettek and Thomas Grassi, a re-telling of the timeless tale, featuring much-loved and some lesser-known carols.

2017 saw the Combined Choir collaborate for the third time with the St John's Chapel Choir, with the Choirs coming together to sing at services at St John's Chapel and at the Cathedral.

In 2017, the Combined Choir extended its ministry beyond our shores, with a Mission trip to Kuching, Sarawak. The Combined Choir joined the St Thomas' Cathedral Choir to sing at the 6.45am Sunday service on 17 September and at An Evening of Organ & Choir Praise on 18 September, a fundraising concert in aid of their new Johannes Organ, presenting the Hallelujah Chorus from Handel's Messiah and Vivaldi's Gloria.

The 8am and 11.15am Choirs rehearse on Thursday evenings under Cathedral Music Director Mr Lim Chin Kai and the 5pm choir rehearses on Wednesday evenings under Ms Gwendoline Lim.

We thank God for blessing our ministry, for the commitment of our Choir members and organists and for the dedication of our Music Director Mr Lim Chin Kai who continually challenges us to sing better to the glory of God.

A warm invitation is extended to Cathedral members with some music background and experience, who would like to serve God through music, to prayerfully consider joining one of the Cathedral Choirs.

CREATIVE ARTS MINISTRY – WORSHIP

Khoo Ee May *Pastoral Staff*

The Worship Ministry's role is to support excellence and creativity in music, both within the regular Sunday and weekday services, and in conjunction with special events. The Ministry also consists of a task force comprising 4 members from the 9am, eleven30 and 4.30pm worship services. It is a resource of technical and musical expertise for the Cathedral's contemporary musicians.

The Cathedral is a great supporter of the arts, and regularly host concerts and special events which draw visitors and worshippers from around Singapore. In 2017, some of our highlights included the Advent Concert, led by Sir Dr Peter Low and the Cathedral Choir of the Risen Christ and the annual Christmas@Cathedral, which included a performance by the Children's Choir. The Ministry also coordinated multiple other musical acts for this event, both international and local.

In July, St Andrew's Cathedral hosted Love Singapore's 40Day Prayer. A group of 100 or more Christians met every weekday at noon to pray for the nation and its leaders, culminating in the Day of His Power at Suntec on 8 August, ahead of National Day. The Worship Ministry supported the daily meetings by facilitating worship.

We also provide musical support for the Wednesday and Thursday Holy Communion services.

The Worship Ministry was also charged with facilitating worship at Cathedral events, including Prayer and Praise (formerly Cathedral@Prayer); Alpha; Confirmation classes; and lectures and conferences such as the Missions Conference Roundtable.

You will hear music all around the Cathedral, including Music@Noon in the Café and Welcome Centre, where the Worship Ministry books and coordinates Christian musicians from both within and outside SAC. Over the Christmas period we also placed a public piano near the Café for all to play.

In 2018, we look forward to developing additional facilities for Cathedral musicians and working with them to enhance their musicianship to the glory of God.

CREATIVE ARTS MINISTRY – DANCE, ARTS, FLAG, DRAMA

Steven Wong *Pastoral Staff*

Vision: To enable believers to express creative worship, regardless of language and age.

Mission: To provide opportunity for anyone who desires to learn more about creative worship, to receive the necessary training and opportunity for ministry.

Core Values: Culture of Honour, Confrontation in Love, Forgiveness and Accountability.

This ministry started since October 2016.

Activities and events:

2016

4 Nov Young Adults Musical “Experiencing God” – Dance
 24 Dec 4.30pm Sat Service – Children worship - Flag and ribbon
 25 Dec Eleven30 Skit “Coming Home for Christmas”

2017

April Easter Weekend : 430pm Sat / 9am/ Eleven30 / HWS – Dance & Music “Jesus Loves Me”
 July 4.30pm Sat Healing Service – Dance “Blessings”
 Oct Hokkien Worship Service – Dance “O Bien”
 Oct 4.30pm Anniversary Service – Flag Dance “Lord Your Goodness”
 Dec Filipino service – Dance “O Love of God”
 Dec 4.30pm Sat Christmas Service – Dance “We are the Reason”

Workshop

May Basic Dance Workshop (14 signed up)
 June SAC Church Camp – Worship Movement Workshop
 June – Nov Filipino service – Dance training
 July Arts/ Painting Workshop (16 signed up)
 Aug Basic Flag Workshop (8 signed up)
 Oct / Nov Photography Workshop (11 signed up)

Outreach

June/ July PKH Cambodia (Christian Camp)
 Aug Hokkien Service Retreat (JB Malaysia)
 Oct St Andrew’s Home for the Aged – Arts and Painting
 Nov St Andrew’s Home for the Aged – Arts and Painting (Thanksgiving)
 Dec St Andrew’s Nursing Home – Dance “We are the Reason”

Ministry

May Senior Members’ Fellowship “Creative in Colours”
 Sep Senior Members’ Fellowship “Basic Dance Movement Session”
 Nov Golden Voices “Dance and Movement”

Dance Ministry officially launched in June 2017 and we have 6 regular members.

Arts & Painting Ministry officially launched in September 2017 and we have 5 regular members.

Members of both ministries will meet up at least twice a month to grow in their skills and equip themselves.

PRAYER MINISTRY

Ti Lian Swan *Prayer Ministry Coordinator*

As a church in the heart of the city, the Cathedral provides a quiet place for many to withdraw from the hustle and bustle of city life, to sit with the Lord and commune with Him in prayer. Apart from individuals praying quietly, different groups of city intercessors also gather here to intercede for the nation. Our own intercessors faithfully keep watch over the Cathedral in prayer. The Cathedral as a house of prayer for the nations has always been our vision.

SAC@Prayer (re-named Prayer & Praise in 2018) remains a vital part of our church life. Our Vicar Canon Terry Wong has time and again underlined the importance of the church family praying together. He gives it high priority. Vicar, our Service Pastors and Prayer Ministry Coordinator, in turn, lead these prayer meetings. On the average, our attendance was about 70 and there is room for more to join.

From 1 July to 8 August 2017, we joined hands with LoveSingapore during their 40 Day Lunch Fast & Prayer. We opened the main door of the Cathedral from 12.30 pm to 1.30 pm, to welcome everyone. Many came from all over the city and from different denominations, to unite in prayer. Our vergers rang the Cathedral bells daily from Mondays to Fridays, at 12.25 pm, as a summons to prayer. Our Vicar and Cathedral staff shared the platform with city prayer leaders, in rallying the people to pray for our nation.

Cathedral intercessors from different Services came together to pray for Christmas@Cathedral 2017. During the event, many were ministered to at our Prayer Corner. Two persons prayed to receive Christ, three persons re-dedicated their lives to Christ and a number expressed interest in attending the 2018 Alpha Course. May the gospel seed, sown in many hearts, take root and bear the fruit the salvation.

In 2017, Bishop Rennis called for the revitalisation of prayer in all parishes of the Diocese. The church must return to God, repent and cry out to Him in beseeching prayer for revival (2 Chron. 7:14). When we humble ourselves and pray and seek God's face and turn from our wicked ways, He will hear from heaven and heal our land. We look to God in beseeching prayer to bring revival, a bumper harvest of souls in 2019.

Bishop Rennis has designated 2018 as "The Year of Prayer". In line with this clarion call, our Cathedral theme for 2018 is "Pursuing the heart of God" in the Year of Prayer. In 2018, we must begin with ourselves by keeping our daily appointment with God in the place of secret devotion and then join with others, in the Cathedral's and in the nation-wide prayer initiatives.

ENGLISH SERVICES

Vicar and Service Pastors

AVERAGE WEEKLY ATTENDANCE BY MONTH (MAR 2016 TO FEB 2018)

SERVICES	MAR '16	JAN '17	FEB '17	MAR '17	APR '17	MAY '17	JUN '17	JUL '17	AUG '17	SEP '17	OCT '17	NOV '17	DEC '17	JAN '18	FEB '18	AVG WKLY
7AM	273	214	235	231	289	229	228	223	215	218	213	217	188	212	235	225
8AM	480	399	405	384	457	369	370	379	393	384	376	356	340	362	380	382
9AM	644	614	649	607	632	659	653	678	624	626	653	608	642	681	716	646
11.15AM	685	607	602	532	628	559	532	574	648	584	567	541	542	546	580	574
ELEVEN30	-	112	99	111	118	103	117	115	129	119	115	117	101	117	105	113
5PM	279	301	281	278	306	272	279	291	283	277	269	278	261	294	274	282
4.30PM SAT	298	235	236	229	340	248	245	237	231	231	252	232	229	241	222	243
ACTS	96	86	94	87	88	87	77	87	91	92	81	81	68	79	83	84
WAC	134	156	139	130	141	141	139	144	145	145	145	146	153	173	145	146
BI	17	26	22	22	21	17	23	19	18	19	17	18	23	16	18	20
FF	57	50	52	53	49	49	55	49	49	46	51	54	54	51	51	51
HWS	131	108	124	127	127	136	116	117	125	121	134	114	116	131	115	122
MWS	149	127	121	129	155	121	136	140	147	138	134	142	136	129	131	135
YOUTH	78	119	112	101	80	105	81	107	107	89	81	86	76	117	88	96
TOTAL	3321	3154	3171	3021	3431	3095	3051	3160	3205	3089	3088	2990	2929	3149	3143	3119

Our Services, along with the Connect and Ministry groups, form the backbone of the pastoral and community life in SAC. Here, we seek to go deep, personal and reach out to every person in SAC who wants to be connected, serve or pastored.

Every week, the Vicar, Service Pastors, along with other Senior Staff, meet to discuss issues affecting our Services. Every fortnight, the Service Pastor and their leadership teams gather to plan for their respective Services.

There is a diversity of worship styles, none superior to the other, which captures the wide spectrum of Anglican expressions and the way local worship and ministry needs have evolved. Some have clearly ran out of worship space while a few others have room for growth.

As of our pulpits, generally, from Advent to Easter, we keep to lectionary readings and share the same sermon series. For "Ordinary Times", each Service Pastor work with something they sense is needed for their congregations. Once every two years, each Service organises a Service Camp to bring their flock closer together.

Infant baptism is done at Service level but adult baptism is combined. Service Pastors also take turn to teach at our Baptism and Confirmation Courses. The various Cathedral-wide ministries like Alpha, Worship and Creative Arts, Missions, Christian Education etc, all work alongside the Services.

We are grateful to our auxiliary clergy who have come alongside to support our Services, namely, Revd Canon Dr Louis Tay (7am, 8am, 11.15am and 5pm), Revd Soon Soo Kee (12.45pm Wed, 8am and 11.15am) and Revd Christopher Tan (7am, 9am & 11.30am).

The eleven:30 service was officially launched on 19th March 2017. It is a good platform for youths and young adult to serve and lead. On 31st December 2017, the "Contenders" intercession ministry was launched. They meet every alternate Friday evening to worship and pray. The eleven:30 service will have their inaugural Camp in June 2018.

The 11.15am service has begun a monthly 'snack n chat' after the service, giving opportunity for members and visitors to fellowship, which is going well. We hope to develop the fellowship of the community in other ways in 2018.

The Church faces a constant challenge to help visitors integrate into our community. While we respect and remain sensitive to the wishes of those who need the space to be left alone, we constantly create other avenues for growth and involvement for those who wish to play a more active role in Cathedral.

In summary, we want to thank all - clergy, staff and lay - who have served faithfully to ensure that every Service is run well to His glory.

Report by Vicar and Service Pastors:

Revd Freddy Lim (4.30pm Saturday)

Revd Peter Cook (8.00am and 11.15am Sunday)

Deaconess Bessie Lee (9.00am Sunday)

Pastor Hambali Leonardi (eleven:30 Sunday)

Deaconess June Tan (7.00am & 5.00pm Sunday)

Revd Soon Soo Kee (12.45pm Wednesday)

Revd Bertram Cheong (9.30am Thursday)

SERVICE TEAMS:

4.30PM SATURDAY

Service Pastor	Revd Freddy Lim
Pastoral Team	Mr Peter Lim, Mr Jamie Choo, Mr Loi Heok Gam, Mr James Tan Mr Edmond Chua
Usher i/c	Ms Karen Chua
Worship i/c	Ms Veronica Wong
Sunday School i/c	Ms Amanda Liew (2017), Ms Irene Soong-Ho (2018)
Welcome Team i/c	Mr KC Shih, Ms Lee Chuen
Tea Fellowship i/c	Mrs Sock Hwang Tando, Ms Lim Siew Hong

7AM SERVICE

Service Pastor	Ds June Tan
Pastoral Team	Ms Ti Lian Swan, Ms Grace Tan
AV i/c	Mr Arnold Tan
Befrienders i/c	Ms Deborah Teo
Breakfast i/c	Mrs Margaret Chai
Connect Group i/c	Ms Ti Lian Swan
Funerals i/c	Ms Ti Lian Swan
Greeters i/c	Ms Ti Lian Swan, Ms Grace Tan
Lesson readers i/c	Ms Tan Sing Hwee
Prayer Ministry after Service	Mrs Jocelyn de Souza
Pre-Service Intercession i/c	Ms Grace Tan
Security i/c	Mr Lawrence Pang
Usher i/c	Mrs Margaret Chai
Weekly Prayer Meeting i/c	Ms Ivy Tan

8AM SERVICE

Service Pastor	Revd Peter Cook
Pastoral Team	Mr Hambali Leonardi, Mr Chia Kum Meng, Mr David Ng Mrs Priscilla Chua
Usher i/c	Ms Joan Ng
Choir i/c	Mr Lim Chin Kai
AV i/c	Mr Barnabas Sim, Mr David Ng
Sunday School i/c	Mrs Patricia Aw
Visitation Team i/c	Mr David Ng

9AM SERVICE

Service Pastor	Ds Bessie Lee
Pastoral Team	Mrs Patricia Aw, Mrs Rosy Lee, Mrs Dinah Tan, Ms Adeline Hee, Mr Wee Lian Kuanh, Mr Loi Heok Gam
Usher i/c	Mr Soh Kim Seng
Worship i/c	Ms Sasha Sambasivan
AV i/c	Ms Adeline Hee

Sunday School i/c

Mrs Dinah Tan

Welcome Team i/c

Dr Daniel Goh

Intercessory i/c

Mr Laurence Lim

Ministry i/c

Dr Shih Kim Chwee

Security i/c

Mr Ronald Hee

Lesson Readers i/c

Mrs Janice Lim

11.15AM SERVICE

Service Pastor

Revd Peter Cook

Pastoral Team

Mrs Priscilla Chua,
Mr Chia Kum Meng, Mr David Ng

Usher i/c

Mr Yip Kum Seng

Choir i/c

Mr Lim Chin Kai

AV i/c

Mr Barnabas Sim, Mr Chia Kum Meng

Sunday School i/c

Mrs Gaye Chan

Visitation Team i/c

Mr David Ng

ELEVEN:30 SERVICE

Service Pastor

Mr Hambali Leonardi

Pastoral Team

Mr Steven Wong, Mr Peter Lim,
Mr Kenneth Ernest

Welcome i/c & Connect Group i/c

Mr Steven Wong

Welcome 2i/c

Ms Heidi Li

Worship & Alpha Coordinator

Mr Joel Tan

Communication i/c

Mr Peter Lim

Ministry i/c

Mr Kenneth Ernest

Contenders (Prayer Ministry) i/c

Ms Crystal Hong

Alpha Coordinator

Mrs Cheryl Tan

Connect Group 2i/c

Ms Charlotte Ng

5PM SERVICE

Service Pastor

Ds June Tan

Pastoral Team

Ds Bessie Lee (till Nov 2017),

Ms Joyce Carino, Mrs Rosy Lee,
Ms Joyce Ho

AV i/c

Mr Clifford Tan

Junior Cell i/c

Ms Joyce Ho

Choir i/c

Ms Gwendolyn Lim

Lesson Readers i/c

Mrs Elizabeth Tan

Pre-Service Prayer

Mr David Ng

Security i/c

Ms Vivien Chen, Mr Low Chung Guan,
Mr Clifford Tan

Usher i/c

Mrs Doris Tan

Welcome Desk i/c

Ps Joyce Ho, Mrs Janet Tan

Worship i/c

Ms Chitrani Selvadurai

HOKKIEN MINISTRY

Revd Freddy Lim *Priest-in-charge*

Our logo contains five persons worshipping God. Some are coloured red or magenta, representing the blood of Christ, and others purple, symbolising the royalty of Christ. At the centre of all worship is none other than Christ and so a cross is placed at the centre, beneath and within the worshippers, showing that the cross is their only firm foundation, the source of forgiveness and reconciliation with God and a motivating force for love in their lives. The worshippers are lifting holy hands, representing vibrant worship, and the confetti bits representing a picture of Christian liveliness.

The vision of the SAC Hokkien Worship Service is to **reach out to Hokkiens**, and **build among them a spiritual family in Christ** for outreach and blessing of others.

Looking back at 2017...

We thank God for blessing our service with members who have been faithfully attending, regardless of the sometimes challenging weather. Our average attendance thus far has been about 120. We continue to conduct home and hospital visitations, and we give thanks to God that our weekly visitations has reaped rewards as the poor in health were restored and salvation to some of those who left to be with our Lord.

On 13th April, we had our outreach with the screening of the movie "Jesus" at CNS. Our first-ever Hokkien Service Retreat was held in JB KSL Resort from 11th -13th August, where a total of 70 members participated. Our invited speaker was the ebullient Reverend Huang Teng Wei. For the 1st time in 5 years, we had our elderly members dancing during the dance ministry segment conducted by Steven Wong, Cathedral's Creative Ministry staff.

The SACHWS committee retreat was held at Hotel Jen Orchard on the 17th September 2017. This retreat was attended by 21 members. We began with a time of worship session and Revd Freddy shared from Joshua 3. The Retreat was a wonderful time of sharing and bonding. We also learnt how to reach out to our congregation who has different needs.

13 of our members were baptised in 2017. Since 2013, we have had 59 baptisms, out of which 33 opted for confirmation in St Andrew's Cathedral. The Confirmation Service was held on 7th January 2018, conducted by Bishop Kuan Kim Seng. This was indeed a milestone in our Anglican Diocese, a Confirmation service conducted in Hokkien, translation offered by Revd Freddy.

We see in 2017 how God has blessed our ministry with families coming to and committing their lives to Christ. Glory to God who began this wonderful work in SACHWS.

FILIPINO MINISTRY

Joyce Cariño *Staff-in-Charge*

We give praise to God for His faithful providence to the Filipino congregation in 2017!

During the year, the Filipino Ministry conducted the following activities/events:

- Baptism/Confirmation Course (six ladies taking the course since October)
- Connect Group Sunday and Prayer Sunday
- Discipleship Lesson
- Film Show: War Room
- Guitar Lesson
- Leaders' EHS (Emotionally Healthy Spirituality) Course

The highlights of the year were:

- Cathedral Family Camp – first time for a member to attend the camp in June
- Confirmation of a lady in February
- Outreach Events – Fellowship Outing at Singapore Zoo; Philippines' Independence Day Celebration and Christmas Celebration. Thank God for the opportunity of sharing the love of God to visitors at these events.

Pray with us for God's blessing for this year's special events:

- Fellowship Outing – 29 April
- Philippines' Independence Day Service – 10 June
- Christmas Celebration – 23 December

As we press on in 2018, do pray with us as we commit ourselves in prayer, worship, discipleship and evangelism. May we closely guard our faith and relationship in Jesus Christ; drawing strength and guidance in God's Word and in prayer in all situations of life. May we rise to every opportunity to serve God and to reach out in love to others who do not know Him.

BAHASA INDONESIA MINISTRY

Victor Effendie *Coordinator*

We thank God for His guidance and His providence in the Bahasa Indonesia Service since its inception in February 2006. In the past 11 years, God has given us opportunities to interact with many Indonesians from different backgrounds, races and occupations and we have been blessed by their presence and service.

Year after year, we see some new faces while saying good-bye to some old friends. Indeed, "there is a time for everything...time to weep and a time to laugh." But we thank God that again and again He has proven Himself to be faithful and true. By the end of December 2017, we have finally reached the book of Revelation, a long journey of sermon series from the Book of Genesis in January 2009.

We have also witnessed how God has provided progressive healing to one of our members who had a bone tumour operation. By the end of the same year, we have opened two new homes for our fortnightly cell meetings. Last but not least, some of our existing members have taken up new opportunities to serve God in the congregation.

In year 2018, it is our prayer and hope that God will continue to open opportunities for us to minister to more Indonesians in Singapore. It is also our prayer that Bahasa Indonesia Service members will continue to grow spiritually by developing our God-given gifts in particular directions guided by a sense of purpose.

Tuhan memberkati kita semua.

MYANMAR WORSHIP SERVICE

Moses Israeli *Staff Coordinator*

MWS (Myanmar Worship Service) is entering into the new phase of church life where the service is growing in number and spiritual maturity. Moreover, it has started its outreaches and Missions to the community.

Service

Holy Communion is celebrated every week. Preachers are scheduled as;

1. First week (Rev. Moses Kaser Htaw)
2. Second Week (Preachers from SAC English Service)
3. Third Week (Rev. Moses Kaser Htaw)
4. Fourth Week (Moses Israeli)
5. Fifth Week (Rev. Moses Kaser Htaw).

The members are growing in numbers gradually. There is a regular attendance of 130 to 140 people every week.

Outreach

Regular outreaches are –

1. Helper ministry: Outreach to helpers (first week of every month)
2. Weekly English Teaching Outreach

Other Activities are-

1. MWS was involved in Christmas@Cathedral
2. Myanmar Christian Fellowship on 23rd September, 2017
3. Diocese Healthcare Sunday outreach to the people using Cathedral ground in 15th October 2017(150 people benefitted from health-check, vitamins, counselling and sharing the Good News)
4. Mission back to Myanmar (Pa Le or Ruby small town) where our members supported the local priest for the outreach to internal migrant workers and their families.

Plan for 2018

With the help of SAC leaders, we plan to have a medical outreach to the community on Cathedral grounds on 3 Sundays. We will be organising outreach programmes such as the Watoto Children's Choir Outreach at MWS on 18th March, Myanmar New Year outreach in April and Christmas outreach in December. We will also support the events organised by SAC.

Special Occasion

Archbishop Stephen Then Myint Oo and all his bishops from Myanmar came to visit MWS and shared their blessings with the people. During their spiritual retreats in Singapore, they have experienced the goodness of God for his children in Singapore. These leaders from CPM (Church of Province of Myanmar) met with Bishop Rennis Ponniah, Canon Terry Wong and Revd. Peter Cook for the future works of MWS.

Prayer Points

1. For our members to fix their eyes upon Jesus, our greatest source of help so that they may be living testimonies to one another and the people around them.
2. For the leaders to wait upon the Lord and hear from Him clearly to fulfil His will.

ACTS CENTRE

Revd Michael Lim *Priest*

Staff	Name	Date Appointed
Parish Worker	Angeline Leong	1 July 2009
Pastoral Administrative Officer	Elizabeth Joseph	1 Jan 2011

BRIEF OVERVIEW

Major Changes in the year 2017

- Inaugural Good Friday Service
- Inaugural Church Camp
- Re-organisation of Youth Ministry

Points for Praise

- Experience of new comers / walk-in at Worship Service
- Excitement in 5 runs of Alpha Courses – Adults (2); Youths (2); Parenting Teenagers (1)
- Expansion of Cell Group ministries – increase in number of groups

Points for Prayer

- Long term relationship with My Saviour’s Church
- Youth Group to grow
- Members to grow in numbers and mature spiritually in prayer and pursuit of God’s heart (theme for 2018)

SPECIAL ACTIVITIES / EVENTS IN 2017

- Combined Cleaning and Jogging Day activities with My Saviour’s Church
- Evangelistic & Family Services
- Combined Youth Activity and Vacation Bible School with Foochow Methodist Church

COMMENTS

Acts Centre has ‘wandered’ for 12 years and worshipped at 3 different locations before ‘stationing’ ourselves at My Saviour’s Church - our 4th location. It has been 2 years now and we give thanks to God for enabling us to adapt well and be blessed by the warm embrace and hospitality from My Saviour’s Church. It is our wish to settle down and be at a place that we could call ‘home.’ In this respect, we covet prayers as we now explore the possibility of a long-term relationship with My Saviour’s Church.

We are still experiencing the effect of our last move with members leaving for other churches. We pray that this ‘exodus’ would halt and in 2018 we will experience a turn-around in attendance and by God’s grace grow in numbers. We are grateful to God that despite the drop in attendance, we have been blessed with good stability and growth in finance in 2017.

We are excited in the first quarter of 2018 to witness the first home-grown member of Acts Centre respond to full-time ministry and enrolling for theological training in Trinity Theological College for the new academic year of 2018/9 commencing in July 2018. All praise to God and His wonderful work in Acts Centre!

WESTSIDE ANGLICAN CHURCH

Revd Bertram Cheong *Priest*

Membership

- Electoral Roll: 175
- Confirmed in Anglican Church but not on Electoral Roll: 32
- Baptised but not Confirmed in Anglican Church: 86

Staff

Clergy		Revd Bertram Cheong
Pastoral Administrative Officer	:	Kelvin Koo
Assistant Administrative Officer	:	Pang Kwee Hoon (Part-time) Violet Xu

Brief Overview

WAC continues to work towards becoming a parish by 2020. This desire has been articulated and reinforced by the Vicar of the Cathedral in November 2017, and the leadership of WAC has since taken the following actions:

- WAC has taken on the load of most of our expenditure. The only item left pertains to the remuneration and benefits of the priest-in-charge. This will be explored in 2018.
- We are still actively looking for candidates to build up the staff team to provide adequate pastoral support to members and newcomers.
- Since the start of 2017, 2 new cell groups have been formed. A 20-session cell leaders' training syllabus is already underway to train the next echelon and wave of cell leaders to prepare for growth.
- In view of our incremental numerical growth, and the physical limitations of our current venue, we have started sourcing for alternative venues, with a view of shifting both WAC and JACM until our permanent building is up.

Key Events in 2017

January	8	Covenant Service
	9	Chinese New Year celebration with CRSS Bukit Batok
April	9	AGM
	16	Resurrection Sunday
June	3	Love Beyond Outreach
	10	Love Beyond Outreach
	17	Love Beyond Outreach
	18-21	WAC Church Retreat
July	19	Hari Raya celebration with CRSS Bukit Batok
September	17	Confirmation Service
October	18	WAC Leaders' Retreat
November	4	St Andrew's Cathedral Child Development Centre Graduation
December	7-10	Children-In-Action (CIA) Camp
	14	Christmas celebrations with CRSS Bukit Batok
	15	CDC Christmas celebrations
	15-18	Youth Ministry (DI) Camp
	23	Christmas Outreach to SACS@Golden Orchid
	24	Christmas Outreach Service

Regular Activities

- | | |
|-----------------------------|--|
| • English language Service | Sundays, 10.00 am—12.00 pm |
| • Mandarin language Service | Sundays, 10.00 am—12.00 pm |
| • Children-In-Action | Sundays, 10.00 am—12.00 pm |
| • Destiny Impact Encounter | Saturdays, 2.00 pm—5.00 pm |
| • Boys' Brigade, 95J Coy | Saturdays, 7.30 am—9.30 am |
| • Cell Groups | 1 st and 3 rd Fridays, 8.00 pm |
| • Corporate Prayer Meeting | 2 nd Tuesday of every month |
| • Council Meeting | 4 th Sunday of every month |

CHILD DEVELOPMENT CENTRE

Soh Kim Seng *Chairman*

Enrolment for 2017 = 82

COMMITTEE MEMBERS

Mr Soh Kim Seng
LTC James Kwek
Ms Arasi Santhana
Mrs Esther Joseph
Mrs Angelica Ariaratnam
Mr David Wong
Mr Chan Kheng Teck
Ms Karen Chua
Mrs Mabel Lim
Revd Bertram Cheong
Ms Ding Cho Ling

STAFF STRENGTH

Supervisor = 1
Teaching staff = 11
Operations staff = 4
Part-time Assistant Teacher = 2
Part-time Music Teacher = 1

RELIGIOUS TEACHING

Daily assembly of songs and prayers
Bible stories every Friday morning
Staff Devotion every Tuesday

STAFF EVENTS AND TRAINING

- Diocesan Pre-School Teachers' Dedication at St. James' Church
- Diocesan Kindergartens and Childcare Centres Principals and Supervisors Retreat
- Teachers' Day high tea with CDC Committee Members
- Staff Training and workshops – 14 staff attended
- First Aid Training – 1 staff attended
- Refresher First Aid Training – 6 staff attended

ACTIVITIES AND FIELD TRIPS

- Chinese New Year Celebration
- Eat Right! Be Active! Stay Healthy! By Health Promotion Board for K1 & K2 children
- Plug & Play (Zumba) activity by Health Promotion Board for K1 & K2 children
- Field Trip to KidsSTOP for K2 children
- Field Trip to Butterfly Park & Insect Kingdom for K1 children and parents
- Vision Screening and Eye Care Education for K1 and K2 children by Health Promotion Board
- Field Trip to KidSTOP for N2 children
- Reading Programme activities for K1 & K2 children and parents by Westside Anglican Church
- 'Share An Activity' (Parents Involvement) by 8 Parents
- Parent-Teachers' Meeting cum Open House
- Workshop for parents – Visual Art by Ms Candice Koh
- Sports Day at West Coast Park for all the children and parents
- Racial Harmony & National Day Celebration
- Field Trip to Singapore Zoo for N2 & K1 children
- Field Trip to Shimano Cycling World for K2 children
- Twice Children's Day celebration – Centre and by Westside Anglican Church
- Annual Concert at West Coast Recreation Centre
- Christmas Party organised by Westside Anglican Church

It is a blessing from God that we managed to have our license renewed for another 2 years. Do pray with us as we are experiencing many challenges to meet the needs of the children and having low enrolment in year 2018. We also hope to have more outreach to the children and parents through activities organised together with Westside Anglican Church and St Andrew's Cathedral members.

TO GOD BE THE GLORY

HOME FOR THE AGED

Dr Goh Soon Noi *Chairman*

St Andrew's Cathedral Home for the Aged (HFA) was set up on 11 October 1980 as a society. It was registered under the Charities Act on 13th March 1985. The objective of the Home is to promote the welfare of the aged in any manner and in particular to provide board, lodging, and care for the aged without distinction of race or religion. HFA is a member of the National Council of Social Service, registered as a Voluntary Welfare Organisation with IPC status.

OVERVIEW FOR 2017

Occupancy

There were 19 residents as of 31st December 2017, of whom 6 were on Public Assistance. In 2017, 3 residents were discharged to nursing homes, 2 residents discharged to own residence, 1 resident died in hospital while there were 3 new admissions.

Renovation

The Home went through a major physical renovation to improve the living conditions. Our God has made provisions through the national Care and Share Fund to defray the cost of the renovation.

Calendar of Activities in 2017

Many volunteers, from organised groups and schools to individuals, have blessed the residents of HFA with various activities and contributions.

Companies and organisations who conducted their Corporate Social Responsibility programme at HFA included SAFWOS, Maju Camp, SCDF Clementi Fire Station, Woh Hup Construction, Natsteel Employee Union, YEC Clementi, Clementi CC, Friends in Charity, Transfocus Elderly Centre, St Theresa Group.

Schools who had visited HFA as part of their Community Involvement Programme included Jurong Sec School, UWCSEA, Hwa Chong Institution, Kent Ridge Sec School, Tanglin Sec School, Kaleidoscope LIVE – NUS, Nan Hua High, St Margaret's Sec School, SAC Boys' and Girls' Brigade, SAC CITYKids, Pei Tong Pri School, Nan Hua Pri School, Fairfield Methodist Sec School, Dazhong Pri School, Townsville Pri School, Northview Pri School, My First Skool Blk 428.

The Home regularly received visits from pastoral staff, various groups and individuals from St Andrew's Cathedral. Other church groups who have similarly blessed the residents at HFA included Calvary Pandan Bible-Presbyterian Church, Westside Anglican Church,

St James' Church, St Joseph Church and St John's-St Margaret's Church. With the appointment of a dedicated chaplain, Revd Dickson Chiu from Jan 2018, we look forward to enhance the residents' well-being and quality of life in the Home.

Staff

Supervisor: Mrs Margaret Goh

Nursing Aide and Staff: Ms Garcia Hazel Ann Soriano, Ms Dizon Jennilyn Ferreras, and our long service senior cook Ms Chiang Yoke Wah. Mdm Gunavathi D/O Ponnampalam, a warm and caring staff with more than 13 years services resigned to spend more time at home with her family. We welcomed Ms Elise Liang Hwee Chin (Care Associate) who joined the Home on 4th December 2017.

We wish to thank our long service Treasurer / Committee member Ms Pearl Sim who stepped down in 2017 and handed the rein over to Mr Arnold Tan. Dr Tan Lay Wee and Ms Sandy Koh joined the Committee from this current term and we are privileged to tap on their expertise.

Appreciation

We want to thank God for His infinite blessings and provisions that He has provided to HFA over all these years. We also want to extend our appreciation to all our faithful volunteers and donors for coming alongside us. You are an important part of us and we look forward to your continued partnership.

Management Committee

Dr Goh Soon Noi (Chairman)

Mr Low Chung Guan (Hon Secretary)

Mrs Mabel Lim (Hon Secretary)

Mr Chan Kheng Tek (PCC Hon Treasurer)

Mr Arnold Tan (Hon Treasurer)

Mr Tony Lim (Member)

Mr Tang Chilin (Member)

Dr Tan Lay Wee (Member)

Ms Sandy Koh (Member)

Revd Dickson Chiu (Chaplain & Member)

Dr Reuben Wong (Medical Advisor)

Mrs Margaret Goh (HFA Supervisor)

CITY COMMUNITY SERVICES

Vivien Chen *Chairperson*

CITY Community Services is a community service of St Andrew's Cathedral, and a member of Singapore Anglican Community Services, a registered Voluntary Welfare Organisation with IPC status. C.I.T.Y. stands for "Character In The Young". Our mission is to build good character in school children, and to show Christian love by providing practical assistance to those in need. We work in partnership with schools and parents to help develop the character and potential of each child.

OVERVIEW OF SERVICE FOR 2017

Befrienders Clubs

We ran Befrienders Clubs in 11 primary schools, serving 300 students. This is a weekly 2-3 hour programme of homework coaching, indoor and outdoor activities, with time for interaction and snacks.

Student Care

Kids' Loft Student Care in Fengshan Primary School served 100 students. The Centre was audited on 5 Jan 2018, and awarded Grade A by the Ministry of Social & Family Development.

Befrienders Alumni (BFA)

This is a Saturday afternoon club for students who had graduated from our Befrienders Clubs, with a weekly attendance of about 25 youths, using premises in Anglican High School. Two futsal street soccer teams have been formed, one male and one female. 15 BFA youths, together with 4 CITY staff, did a community service project for about 120 children and their families in Kampung Air in Batam from 11-14 December.

Camps

Three camps were organised – CITY Orientation Camp (120 students), Six2One Camp (70 students), Ultimate Camp (35 students).

Heartprints

CITY's newsletter, Heartprints, was published in April and October. Barnabas Sim is the editor of Heartprints.

Staff

General Manager: Patricia Aw
Befrienders Staff: Terence Tay, Kenneth Ernest, Tony Tan, Kenny Khairon, Eleena Teo, Barnabas Sim (seconded), Moses Israeli (seconded), Wendy Peck (pro bono parent coordinator).

Student Care Staff: Irene Wee, Joanna Ng, Chong Van Vun, Chng Bee Lay, Agnes Siti, Xu Feng, Mary Kassim (enrichment teacher).

Appreciation

As CITY celebrates its 10th year of service to the community in 2017, we want to thank our faithful volunteers, donors and corporate sponsors, for coming alongside us. As many volunteers have testified, the satisfaction and joy of giving a helping hand, a listening ear, cannot be measured. You are all a part of our work and we look forward to your continued partnership.

Management Committee

Ms Vivien Chen (Chairperson)
Canon Terry Wong (Vicar)
Dr Stanley Lai (Hon Secretary)
Mr Eric Lee (Member)
Mrs Kwan Swee Lin (Member)
Mr Lawrence Seow (Member)
Ms Lee Soo Kwan (Member)
Mrs Samantha Koh (PCC Representative)
Dr Arthur Chern (SACS Representative)
Mrs Patricia Aw (CITY General Manager)

CATHEDRAL WELCOME CENTRE

Vivien Chen Director, *Admin and Operations*

with input from **Monica Lee**, *Manager Welcome Centre*, and **Linda Ng**, *Tours Coordinator*

The Welcome Centre underwent a big face lift in late 2016 with the introduction of a Café. After a ‘soft launch’ the café began operations officially on February 2017, with approvals from URA and NEA. The café is managed by our pro bono staff Catherine Goh as Café Manager, assisted by our staff Monica Lee and hired baristas. Monica Lee also heads the Welcome Desk and the Welcome Centre as a whole, assisted by our staff Daisy David and regular volunteers.

The Café aims to be run professionally, offering a wide range of drinks and food at affordable prices. The service enables the Welcome Centre to meet a variety of needs, such as:

- a gathering place and refreshments for worshippers during weekends
- a drop-in place for guests, visitors and tourists
- support for special events like conferences
- a convenient place for ministry meetings and counselling, with each table functioning like a “ministry room”
- a place for pastors and members to reach out to newcomers or visitors
- a place for talks or seminars
- an avenue for aspiring musicians to share their talents

The adjoining Chapel also provides a place for more private conversations or prayer. There are many other uses and the public nature of the Café allows for that. It also serves the wider Diocesan body and often, bishops and other clergy pop in to meet or to do their own work. It enhances the Cathedral’s role as an oasis in the city.

Literature and resources are also made available, some are free while others need to be purchased. Our staff, Geraldine Lau helps to manage our selection of resources.

The Café has a monthly surplus of approximately \$2000 per month. This allows the Café and Welcome Centre to maintain or improve her facilities. There are plans to introduce al fresco tables to cater to the larger crowds during peak times and better ways to present the menu.

The staff is greatly encouraged by the appreciative comments from members and visitors alike and also welcome feedback on ways to improve on the facilities, drinks, food and service.

We are also grateful for the service of Lim Wei Inn who served 2 years in the Welcome Centre as staff before moving on to PKH in February 2018.

SAC Tours

The Welcome Centre is a starting point for Tours of the Cathedral. Daily weekday tours and group tours by appointment are offered by our volunteer docents and guides. Some volunteers station themselves at the Graham White Library, to serve walk-in visitors.

Last year we received about 2000 visitors just for the guided group tours. These groups come from local and overseas schools and local community groups. The largest group comprised 400 men from a SAF Battalion, and the largest overseas group was 260 high school students from Japan. The oldest visitor was 81 years, and the youngest visitor was 5 years old!

Small mementos and tour pamphlets are given to our visitors, and booklets like “Who is Jesus?” and other tracts are readily available. Some of these booklets have been translated into various languages, the latest being a translation into the Korean language. Children receive gift packs with stickers and sweets.

The guides organise periodic gatherings to keep themselves updated on developments in the church, to increase the reservoir of relevant information about SAC and its history, and to sharpen responses and share feedback on the FAQs from visitors.

We also look forward to special exhibitions initiated by the Heritage Committee.

We thank the Lord for our dedicated volunteers who have offered their labour in love to put forth the welcoming face of the Church to members, visitors and the public.

MISSIONS REPORT

Ds Bessie Lee *Chairman*
Committee on Missions and Evangelism

**Jesus came to seek and save the lost.
St Andrew's Cathedral (SAC) is thankful for the
privilege of serving Christ in His mission
in Singapore and abroad.**

LOCAL MISSIONS

Boys' Brigade and Girls' Brigade Companies (BB/GB)

This ministry through uniform groups in government schools was carried out at 5 BB Coys (Townsville Primary School, Northview Primary School, Fu Hua Primary School, Tanglin Secondary School and Gan Eng Seng Secondary School) and 3 GB Coys (MacPherson Primary School, North View Primary School and Fu Hua Primary School), ministering to a total of 140 boys and 96 girls.

In streamlining our resources for more effective ministry, help was sought from other churches to run 2 companies. The 82nd GB Coy (30 girls) at MacPherson Primary was handed over to Faith Sanctuary Church and the 26th BB Company (20 boys) at Tanglin Secondary School to Chapel of the Resurrection, in September 2017 and January 2018, respectively.

Outreach to Migrant Workers on the grounds of SAC

In 2018, the efforts of the SAC Myanmar Worship Service (SACMWS) to reach Burmese workers on the Cathedral grounds, were brought within the purview of SAC's Committee on Missions and Evangelism (COME). The work involves the teaching of English, Bible studies, Helpdesk support, providing medical services and the sharing of the gospel (this is done in partnership with Judson Baptist Church).

COME works with SACMWS to enable SAC to be a blessing to foreigners and a sacred place of worship for all, to the glory of God.

Mobile Medical Service to the Community (MMSC)

Regular mobile clinic services and Christian ministry were conducted for the elderly poor and migrant workers at their dormitories. This work is carried out in conjunction with St Andrew's Mission Hospital.

2019 Year of Proclamation : Celebration of Hope (COH)

SAC provides office space for the set-up of the national COH admin-executive office in the Cathedral grounds. In February 2018, SAC's Mission staff, Joshua Kwok, was seconded to work in the COH office.

OVERSEAS MISSIONS

In Cambodia –

Project Khmer H.O.P.E. (PKH) operated from 4 locations in the Province of Kampong Speu serving more than 600 young people by way of residential vocational training, before-after school care, English tuition and orphanage/childcare. 57 young men and women (including 1 PKH staff) were baptised in 2017.

Medical personnel (doctors, dentists, nurses etc) from the Cathedral, All Saints Church and Grace Baptist Church, met and organised regular medical and dental missions to the various locations of PKH.

The construction of the new Mission House at PKH Trang Centre was completed in mid-March. It was built at a cost of USD63,000. This facility serves as living quarters for PKH workers and a base for frontier Missions work.

In Indonesia –

Batam Medical Outreach (BMO) and **The 289 Fellowship of the Manger (289)** worked in Batam (at Baloi Kolam and Kampung Nenas) and in partnership with the Anglican Church of Indonesia (GAI) and Peduli Bangsa, a non-governmental organisation. **BMO** provided the much-needed basic healthcare to villagers in the rural areas. **289** gave practical help to disadvantaged communities by providing food rations, English lessons, micro-finance, and bored water wells.

Following the **2016 earthquake in Aceh**, the general hospital in Pidie Jaya was destroyed. SAC joined hands with Crisis Relief Alliance, a Singapore-based humanitarian NGO to support the construction of an interim hospital using converted shipping containers. \$60,000 was raised for this work and it was completed in October 2017.

In Vietnam -

Vietnam Interest Group (VIG) supported the Deanery of Vietnam by facilitating a volunteer involvement in the annual English Summer camp, held in Singapore. VIG also made a year-end trip to the Anglican Church in Hanoi to celebrate Christmas with the Vietnamese.

In Nepal –

Nepal Interest Group (NIG) teams went on Mission trips to Nepal to support the work of the Anglican Deanery of Nepal. In September 2017, SAC's Missions staff, Joanne Chu, was seconded to Anglican Relief and Development Agency International to do humanitarian works in Nepal.

MISSIONS TRAINING, EVENTS ETC

Youth With A Mission Discipleship Training School (YWAM-DTS)

Missionary apprentices (Joshua Kwok, Hannah Chee and Samantha Ooi) and members of staff (Hambali Leonardi and Kenneth Ernest) trained for 3-6 months at YWAM-DTS. They experienced first-hand, Missions work in Nepal, India and Thailand.

SERVE

In 2017, 5 members who completed their secondary education spent about 3 months with this diocesan programme to expose young people to the work of Missions. This took them also on a short Mission trip to the Suoy community in Cambodia.

Mission Trips

Throughout the year, teams went out on short trips to Indonesia, Cambodia, Vietnam, Thailand, Nepal and India for various Missions works – to organise youth and children’s camps, agricultural farming, perform medical and dental services, teach English, conduct training in rural villages – as well as to visit the Mission stations where SAC Missions workers are located.

Missions Month

November 2017 was marked as Missions Month. Through Service sermons and testimonies, the congregation was reminded of God’s call given on Pentecost Sunday, 1856 which resulted in the formation of the St Andrew’s Church Mission, and encouraged to do the work of Missions.

“Give Him a Hundred”, the annual diocesan effort to raise funds for its Missions work in the deaneries saw \$111,608.90 raised from SAC donations (\$54,000 for 2016).

Christmas at Cathedral (C@C)

SAC Missions Ministries and various SAC members participated in the 3 evenings (21-23 December 2017) of Christmas celebrations; stalls were set up to raise both awareness and funds for SAC’s Missions work.

Missions Funding

In 2017, 25% of the Cathedral’s general income was allocated for the Missions works. About half of this amount, plus donations received for specific projects, were used for the Cathedral’s Missions ministries, and the rest for the support of works carried out by Diocese of Singapore and Missions agencies.

WORKERS IN THE MISSION FIELDS

In Bolivia, South America

In August 2017, SAC was assigned the privilege of being the anchor parish for diocesan Missionaries, **Rt Revd Raphael Samuel and his wife, Michelle**, who have served in South America for 23 years. In 2013, Raphael was consecrated Bishop of Bolivia, the first Asian missionary to be given that appointment in the Spanish-speaking Anglican world.

In Togo and Benin, West Africa

Lim Sok Chin left for Africa almost 30 years ago to be involved in the work of Wycliffe Bible Translators, to translate the New Testament into the Moba language. She and her Togolese husband, Joseph Koabike, were recently given the necessary permits to legally adopt David, an African, as their son.

In PKH Cambodia -

Susan Goh (her 13th year in Cambodia), **Deborah Teo, Jonathan Carino and Joanne Erandio**. SAC staff **Lim Wei Inn** was seconded to PKH in March 2018. Lawrence and Lyn Wee completed their 3-year term with PKH (a total of 8 years in Cambodia) and returned to Singapore in February 2018.

In Thailand-

In March 2018, **Samantha Ooi** joined the YWAM staff to serve among the Fang people in Northern Thailand.

Based in Singapore -

SAC Missions staff on secondment : Phillip Quek with Operation Mobilisation (OM), **Joanne Chu** with ARDA-I, and **Joshua Kwok** with Celebration of Hope.

SAC HEALTHCARE FELLOWSHIP

A/Prof. Joseph Thambiah *Chairman*

The SACHF organises the medical Missions work in St Andrew's Cathedral and its key missions are the Batam Medical Outreach, the Mobile Medical Clinic and the Healing of the Nations ministry.

The Batam Medical Outreach is now in its 12th year and continues to minister to the poor and underprivileged rural communities in Batam. The BMO is delighted that Mrs. Judy Teo has been granted a contract to continue to serve as the key coordinator for this work. Each Mission continues to attract about 100-120 volunteers and the partnership established with the local churches in Batam, particularly Gereja Anglikan Indonesia and Peduli Bangsa, continues to bear much fruit.

The Mobile Medical Clinic has been providing free mobile primary healthcare to migrant workers in Singapore as well as the elderly poor since 2009. The work was recognised with an award by DPM Tharman Shanmugaratnam in May 2017. Over the years, many thousands of migrant workers have been blessed and the work is done in partnership with Tamil churches, some of which are non-Anglican, but all serving the common purpose of bringing the Gospel to these non-Christian brothers.

The Healing of the Nations ministry has been progressing well and has developed a strong link with the Anglican Church in Thailand in doing work amongst the rural community near Chiang Mai.

Additionally, the SACHF conducted, with the members of the Myanmar Worship Service, a medical outreach to the Myanmar migrant worker community on the 15th October 2017.

The SACHF concluded 2017 on a highly musical note with the "Joyful Chimes" fund-raising concert on the 1st December 2017 held at the CNS. Led by renowned organist Joanna Paul, the Chamber Choir of St George's Church, the Ministry of Bellz as well as the Christus Cantores Children's Choir, the packed hall was treated to a delightful and inspiring musical experience. Over \$15,000 was raised for the Medical Mission Fund, which supports the medical Missions' work of the Cathedral.

We thank all members of the Cathedral for their steadfast support for these various works. We give praise and thanks to our Lord Jesus whom we faithfully serve as his **doulos**.

289 FELLOWSHIP OF THE MANGER

Mike Nga *Coordinator*

In 2017, the team made 6 trips to Batam, and distributed 2,000 food parcels to families of 2 village communities in Batam. At each food distribution location, children were also ministered to, through the children ministry sessions, led by our volunteers and Batam partners. Over 1,500 children attended the 6 sessions in 2017. We also started supporting the ANGLIKAN KIDS weekly programmes at Baloi Kolam, led by our Anglikan Church of the Good Shepherd, Batam.

Volunteers also visited the homes and surveyed the living conditions of families, most of whom are recyclers. With our partners Gereja Anglikan Indonesia (GAI) and Peduli Bangsa (PB), our aim is to improve their living conditions and their future livelihood prospects.

In 2017, we completed a deep well water project for the community at Kampung Nanas, which is used by the church and the community. We continue to support/ sponsor individual children in need, through Connect groups/church members by committing to sponsor S\$30 a month per child for one year. During Christmas@ Cathedral, the 289 stall was set-up to promote awareness and raise funds.

In 2018, we plan to send out regular volunteers to teach English and conduct ministry lessons. We will begin with lessons for our Batam-based pastoral and ministry workers, with plans to hold classes for community adults and children.

Project Faith (led by Cathedral's Saturday 4.30pm Service worship team) continues to help the Batam community at Dapur Duabelas, with the food court microfinancing project.

289 continues to seek members to actively participate in the mission of being a blessing to our neighbours in the Batam /Riau community.

PROJECT KHMER H.O.P.E.

HUMANITARIAN OUTREACH FOR PEACE ON EARTH

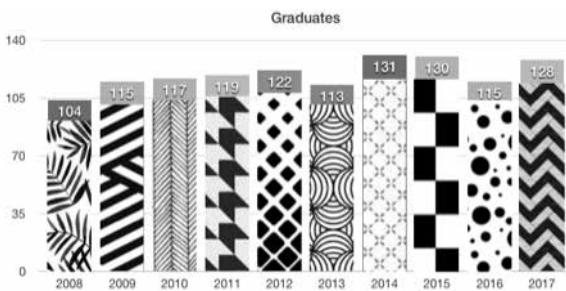
Adeline Hee *PKH Homebase Co-ordinator*

Started as a project of the Cathedral in 1999, the mission of PKH is to take practical humanitarian steps to be relevant to the Khmer people, meeting them at their points of need and reflecting the love of Jesus Christ through these acts of kindness. PKH has the aim of alleviating poverty and creating sustainable livelihoods for Cambodians with social, economic and health disabilities.

Today, PKH carries out its work at 4 locations in the Province of Kampong Speu in Cambodia:

- 1) Project Khmer H.O.P.E. (Anglican) Centre, Chbarmon
- 2) Project Khmer H.O.P.E. English School, Chbarmon
- 3) Project Khmer H.O.P.E. (Anglican) Centre, Aoral
- 4) Project Khmer H.O.P.E. (Anglican) Centre, Trang

We give thanks to God for the privilege of serving Him in Cambodia for the last 17 years. Together with all who pray, serve and give towards its work, PKH was able to carry out these works in 2017:



HELPING POOR YOUTHS BREAK OUT OF THE POVERTY CYCLE BY EQUIPPING THEM FOR JOBS

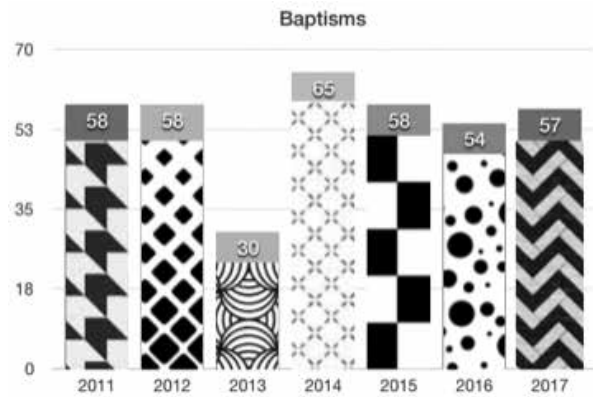
PKH equips youths with marketable skills by providing vocational training at its 2 centres in Chbarmon and Aoral.

In 2017, a total of 128 youths were equipped with vocational skills for the hospitality services and technical maintenance industries.

PKH graduates have found jobs in hotels, construction and engineering firms, and other establishments in Cambodia.

PROVIDING YOUTHS WITH PASTORAL GUIDANCE AND OPPORTUNITIES TO RECEIVE THE GOSPEL

PKH runs the Living Streams Youth Club at all 3 PKH Centres. This is where the gospel is shared and youths learn the values of the Christian faith. We give thanks to God, that over the years, many PKH trainees, PKH alumni members and local staff, have made their personal decisions to follow Christ.



This year, a total of 57 people were baptised on 2 occasions in 2 Anglican Churches in Phnom Penh and Kampong Speu. (24 from PKH Chbarmon, and 33 from PKH Aoral).

REACHING THE UNREACHED AND SERVING AMONG THE POOREST

Aoral District is where the poorest of the Cambodian poor can be found. Here, PKH has the privilege of serving the tribal Suoy people, an ethnic group without an indigenous, self-propagating Christian church movement. Such a group is also known as an Unreached Peoples Group, UPG. PKH serves this minority community located in the very remote villages of Chom Bok, Trang, Kordounthei and Tanil by providing the children with education at Chom Bok Primary School.

PKH also supplements each child with one full meal per school day, basic healthcare, tuition in English and Bible knowledge. In 2017, this work was carried out for 360 children, before and after school, at the PKH Centre in Trang. To date 24 members from 20 families from this Commune have been baptised.

Project Khmer H.O.P.E. English School

Since 1 Oct 2016, PKH embarked on a new work of teaching English to poor children, 6 to 18 years old. It is located on the grounds of Kampong Speu Orphans Centre(KSOC), adjoining the PKH Centre in Chbarmon. With this, another 100 poor children have the opportunity, daily, to learn to read, write and speak English.

MAIN AIMS FOR 2018

- 1) Equip up to 120 at PKH Chbarmon and 50 youths at PKH Aoral respectively, with vocational skills.
- 2) Provide 360 children with daily meals, English tuition and Bible Knowledge at PKH Centre, and education at Chom Bok Primary School.
- 3) Teach English to 110 poor orphans and children at PKH English School.

BOYS' BRIGADE / GIRLS' BRIGADE

Wee Lian Kuanh *BB & GB Chaplain*

- 4) Support 28 orphans/street kids at the Seeds of Hope Orphanage.
- 5) Complete the construction of the Mission House at PKH Trang.

APPEAL FOR SUPPORT

The operational costs projected for PKH's work in 2018 amount to US\$500,000.

PKH would like to invite you to make a difference in the lives of poor and needy Cambodians by supporting its work financially. All contributions will be appreciated and acknowledged with official receipts.

Your support will be used solely for the work of helping the poor and needy within the scope of PKH's works and not for administrative costs and overheads.

For further enquiries, including bank transfers to PKH, please visit www.pkhcambodia.org, email pkh.cambodia@cathedral.org.sg, or phone 65-6337-6104.

We thank God for the opportunity to make an impact in the lives of the many children and youths through this uniform group CCA.

St Andrew's Cathedral sponsored 5 Boys' Brigade and 2 Girls' Brigade companies

Boys' Brigade

- The 24J Company (Fuhua Primary School)
- The 81J Company (Townsville Primary School)
- The 102J Company (North View Primary School)
- The 106J Company (Gan Eng Seng Primary School)
- The 26th BB Company (Tanglin Secondary School)

Girls' Brigade

- The 14th Company (Fuhua Primary School)
- The 83rd Company (North View Primary School)

St Andrew's Cathedral relinquished sponsorship of the 82nd GB Company (MacPherson Primary School) to another church, with effect from September 2017.

This ministry offers the children and youths a nurturing place where they can belong, be trained to Behave, and be instilled with the right Beliefs. We rejoice that God is advancing his kingdom among the young people through this ministry.

CHRISTMAS@CATHEDRAL

Steven Wong *Chairman*

LET YOUR LIGHT SHINE

"In the same way, let your light shine before others, so that they may see your good works and give glory to the Father who is in heaven." Matt. 5:16

This year's theme is inspired by the above verse, following from the last two years' C@C, namely, Follow the Star (Seeking Jesus) and Light of the World (Believing in Jesus). In response, we are to be the Light of the World (Following Jesus) and let others witness the Gospel by our lives and good works as disciples of Jesus, so that they may believe and glorify God

C@C 2017 aims to create a living Christmas village for visitors to experience Christian living and their good works and celebrate the good news of Jesus Christ!

Date: December 21- 23, 2017 (Thursday to Saturday)

Time: 12-1.30 PM / 5-9.30 PM

Committees

Steven Wong (SAC Staff), Khoo Ee May (SAC Staff), Francis Tan, Soh Kim Seng.

Sub-committees

- Programme – Khoo Ee May
- Stalls – Hambali Leornadi
- Publicity – Joyce Ho
- Sound – Dennis Low
- AV – Peter Lim
- Choirs – Lim Chin Kai
- F&B – Monica Lee
- Logistics – Kevin Quek
- Facilities – Timothy Aurora
- Security – Kenneth Ng
- Prayers / Intercession – Ti Lian Swan
- Night tour – MJ Goh
- Art Jam – Joyce Ho
- Usher/ Welcome – Soh Kim Seng / Wee Lian Kuanh
- Children – Shaun Foo / Dinah Tan
- Costume – Christine Kok
- Photography – Bjorn Ho

PERFORMANCES

Café

- Harpsody of Praise - Instrumental
- Golden Voices - Vocals
- East West Carolers - Vocals and band
- The Keens - Singing band (Lync Group)
- Directions - Singing band (Outside group)
- Christmas Acapella - Choir (Mandarin Service)
- De Lanerolle Brothers - Vocals (Sri Lanka)
- Silver Strings - Ukulele
- SAC Children's Choir - Children's Performance

- Shalomkids - Children's Performance
- The Mentors - Vocals and Band (Chapel of Resurrection)
- Myanmar Songs and Dances (Myanmar Service)

Tent/Lawn

- Synergy/Ukulele & Hawaiian Hula Dance (Outside group)
- His Kingdom Wind - Brass Choir
- WindWorkz

Amphitheatre

- Zumba
- Nativity Scene

Nave

- SAC Choir
- Harp Melody –Instrumental
- Cappella Martialis -Christmas Music from Medieval Europe (Outside group)
- Larissa's Flutes-Instrumental (Outside group)

Children Segment

Station 1: Face Painting

Station 2: Passing it On

Station 3: Deflect!

Station 4: Light 'Em Up!

Station 5: Walking in the Light

Stall Fundraising

Numbers of Stall:

Dec 21- 26 stalls

Dec 22- 29 stalls

Dec 23- 24 stalls

Funds Raised

CITY Community Services \$12,527.00

Diocese Dept of Missions \$216.00

Project Khmer H.O.P.E. \$14,650.00

289 Fellowship of the Manger \$1,247.00

Total \$28,640.00

Total Expenses for C@C 2017: S\$ 29,501.01

Night Tour

We were blessed with about 240 tour guests in the 3-night tours, where we could share the Christmas Story and tell about the heritage of Anglican Church in Singapore.

Prayers / Intercession:

Follow up records:

Dec 21- 10 person

Dec 22- 8 persons

Dec 23- 8 persons

MANDARIN CONGREGATION

Revd Canon Dr Titus Chung *Priest-in-Charge*

“until we all attain to the unity of the faith and of the knowledge of the Son of God, to mature manhood, to the measure of the stature of the fullness of Christ.”
Eph. 4:13

OUR STAFF

Priest-in-Charge

Revd Canon Dr Chung Khiam Boon, Titus

Clergy

Revd Tan Choon Kwan
Revd Wong Kum Lum
Revd Ang Soo Sung
Revd An Yue Jin

Parish Worker

Ps Amos Pang Niew
Ps Wong Kwai Wing
Ps Lee Li Ping
Ps Neo Soh Bee
Ps Ho Khon Yin
Ps Chong Kum Cheong
Ps Loy Chun Teng
Ps Chay Gah Yan (*joined on 1.7.2017*)

Pastoral/Finance/ Admin Staff

Mr Yip Kum Tong
Ms Fong Poh Lam, Pauline
Ms Ng Kok Eng
Ms Lo Lee Wei

Points for Praise

Church attendance has reached an average of:

633	9.30am Service
282	11.15am 2 nd Service (CNS)
97	2.30pm Service
176	5pm Service (CNS)
106	Jurong Anglican Church Mandarin
37	2 nd Service started from 6 th July

The total average attendance for all six services this year is 1,331

BRIEF OVERVIEW

Major Changes in the year 2017

Implemented a new evangelistic tool “寻找课程” (Seeking Course) in April and August and had 26 salvations

REGULAR GROUPS/ ACTIVITIES

Sunday Services

9.30 am (Holy Communion 1st, 3rd and 5th Sundays)
11.15 am (Holy Communion 1st, 3rd and 5th Sundays)
2.30 pm (Holy Communion 1st, 3rd and 5th Sundays)
5.00 pm (Holy Communion 1st, 3rd and 5th Sundays)
10.00 am Jurong Anglican Church Mandarin
9.30 am Jurong Anglican Church Mandarin (every Thursday)

Sunday Schools

9.30 am Children and Youth
5.00 pm Children

Youth Fellowship

2.30 pm Every Sunday

Senior Fellowship

JieMei-JiaLe Fellowship (*Every 1st Saturday of the month*)

Small-Group Fellowship

54 small-group (est. 750 members attend their respective weekly and monthly individual small-group meetings in the following fellowship: *Joshua Fellowship, Joseph Fellowship, Ezra Fellowship, Nehemiah Fellowship, Zerubbabel Fellowship, Paul Fellowship, Stephen Fellowship and Andrew Fellowship*)

Choir

9.30 am Service Choir, Children Choir
2.30 pm Service Choir

Elderly Fellowship

10.30 am Every Friday

China Chinese Fellowship

7.30 – 9.30 pm Fellowship (every Friday)
5:30 – 7.00 pm English Tuition Class (every Friday)

EVANGELISM and MISSIONS

- Easter Evangelistic Outreach
- Christmas Evangelistic Musical
- Moon-cake Festival Evangelistic Meeting
- Mission trip to Chiang Mai, Thailand
- Mission trips to Batam, Indonesia

TRAINING / COURSE

Adult Sunday School Every Sunday, 11.30 am – 1 pm and 1.30 pm – 3.30 pm

FINANCE

For the year ended 31 Dec 2017 (unaudited)

Income (General Fund)	\$2,529,564
Expenditure (General Fund)	\$2,451,305

Surplus	\$ 78,259
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CONCLUSION

We truly praise God for His provision and faithfulness, without His abundant grace and mercy we are unable to bear fruits in all of our ministries.

GAZETTE

MAJOR EVENTS IN 2017

DATE	EVENT/DEVELOPMENT
1 Jan	New Year's Day Service
19 Feb	Deaconesses' Service
1 Mar	Ash Wednesday Communion & Holy Communion Service
11-12 Apr	Holy Week Devotion
13 Apr	Maundy Thursday Eucharist
14 Apr	Good Friday Services
16 Apr	Resurrection Sunday Services
23 Apr	SAC AGM
7 May	Ordination Service
5-8 Jun	Church Camp
17 Aug	National Day Thanksgiving Service
20-21 Oct	Missions Roundtable
4 Nov	Diocesan Day of Prayer and Fast
16 Dec	Lessons and Carols Service
21-23 Dec	Christmas @ Cathedral
24 Dec	Christmas Eve Service
25 Dec	Christmas Day Celebration Services
31 Dec	New Year's Eve Covenant Service

STAFF MOVEMENT IN 2017

NEWLY JOINED

DATE	NAME	MINISTRY
1 Feb	Jamie Choo	PAO (Hokkien Worship Service)
6 Feb	Daniel Ng	Media Assistant
20 March	Timothy Aurora	Operations Supervisor
4 Apr	Jennifer Yap	Accounts Executive
11 Apr	Eleena Teo	School Support Officer, CITY Befrienders
1 June	Khoo Ee May	PAO (Creative Ministry)
	Chia Kum Meng	PAO
1 Sept	Joanne Chu	Missions Staff Member (Seconded to Deanery of Nepal)
1 Oct	Susan Hu	Membership Officer
	Dinah Tan	Part Time Pastoral Staff (Children's Ministry)

MOVED ON

DATE	NAME	MINISTRY	REASONS
17 Jan	Serene Goh	Accounts Executive	Resigned – new mother
31 Jan	Phillip Quek	Parish Worker	Mission work
	Michael Teo	Verger	Resigned
31 March	Ng Ming Yang	Ministry Apprentice	Contract ended
4 June	Jacqueline Cheong	GB Officer	Resigned – further studies
30 June	Revd Alvin Toh	Priest	Posted to SJSM
29 Jul	Judy Teo	Parish Worker	Retired. On auxiliary contract
31 Aug	Hubert Wong	Verger	Contract ended
14 Sept	Mary Koh	Clerical Officer	Went home to the Lord

